

Department of Legislative Services  
Maryland General Assembly  
2009 Session

FISCAL AND POLICY NOTE

Senate Bill 393

(Senator Madaleno, *et al.*)

Budget and Taxation

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Managing for Results - Evidence-Based Practices

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This bill requires the departments of Health and Mental Hygiene, Human Resources, Juvenile Services, and Education to provide information about utilization of evidence-based practices that prevent the need for more expensive services as part of their annual budget submission to the Department of Budget and Management (DBM).

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Fiscal Summary

**State Effect:** The bill does not materially affect State operations or finances.

**Local Effect:** None.

**Small Business Effect:** None.

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Analysis

**Bill Summary:** Each department's description of evidence-based practices must address, to the extent relevant, the following issues:

- financial incentives, including bonuses, that attract principals to challenging schools;
- strategies that reduce disruptive classroom behavior, including positive behavioral interventions and supports;
- strategies that help children safely remain in their homes when parental abuse or neglect is alleged;
- financial incentives and other strategies that safely reduce the use of group homes;

- strategies proven to rehabilitate lower-risk delinquent youth;
- strategies proven to rehabilitate higher-risk youth requiring residential services;
- monitoring racial disparities on key indicators for children and families;
- replicating the Harlem Children’s Zone model;
- expanding access to work support programs, including food stamps, health insurance, and tax credits; and
- expanding dental services for children, including through county clinics.

**Current Law/Background:** DBM established the Managing for Results (MFR) program with State agencies effective with the 1998 session. MFR is a performance-oriented process through which agencies identify future goals and establish performance measures for their goals and objectives. Executive Branch agencies are required to submit MFR strategic plans to the Secretary of Budget and Management in conjunction with their annual budget submission. Each plan must include a mission statement; a description of the agency’s goals; a description of the objectives and performance measures to achieve the agency’s goals; a discussion of the agency’s progress in meeting its goals and performance measures, including a discussion of challenges faced; a description of the internal controls established to ensure the reliability of the data it collects and reports; and a description of the customers and stakeholders the agency serves. The Secretary of Budget and Management reviews agency strategic plans annually and considers them when making budgetary decisions.

Chapter 7 of 2008 established StateStat, a performance-measurement and management tool that seeks to make State government more accountable and efficient through continuous program evaluation. At biweekly meetings, State managers meet with the Governor and his executive staff to report and answer questions on agency performance and priority initiatives. Weekly briefings are held to address identified areas of concern and formulate strategies to achieve improved performance.

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### **Additional Information**

**Prior Introductions:** None.

**Cross File:** HB 383 (Delegate Jones, *et al.*) - Appropriations.

**Information Source(s):** Department of Health and Mental Hygiene, Department of Human Resources, Maryland State Department of Education, Department of Juvenile Services, Department of Legislative Services

**Fiscal Note History:** First Reader - February 16, 2009  
ncs/rhh

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