

# HOUSE BILL 77

P1  
HB 1546/16 – HRU

7lr1607

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By: **Delegate Chang**

Introduced and read first time: January 12, 2017

Assigned to: Health and Government Operations

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## A BILL ENTITLED

1 AN ACT concerning

2 **Lean Government Advisory Board – Establishment**

3 FOR the purpose of establishing the Lean Government Advisory Board; providing for the  
4 composition, chair, and staffing of the Board; prohibiting a member of the Board from  
5 receiving certain compensation, but authorizing the reimbursement of certain  
6 expenses; requiring the Board to meet at least quarterly and to apply lean principles  
7 to analyze the operations and organization of State government, identify certain  
8 inefficiencies, and recommend certain improvements; requiring the Board, beginning  
9 on a certain date, to annually report its findings and recommendations to the  
10 General Assembly; defining certain terms; and generally relating to the Lean  
11 Government Advisory Board.

12 BY adding to

13 Article – State Government

14 Section 9–3301 through 9–3304 to be under the new subtitle “Subtitle 33. Lean  
15 Government Advisory Board”

16 Annotated Code of Maryland

17 (2014 Replacement Volume and 2016 Supplement)

18 SECTION 1. BE IT ENACTED BY THE GENERAL ASSEMBLY OF MARYLAND,  
19 That the Laws of Maryland read as follows:

20 **Article – State Government**

21 **SUBTITLE 33. LEAN GOVERNMENT ADVISORY BOARD.**

22 **9–3301.**

23 **(A) IN THIS SUBTITLE THE FOLLOWING WORDS HAVE THE MEANINGS**  
24 **INDICATED.**

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EXPLANATION: CAPITALS INDICATE MATTER ADDED TO EXISTING LAW.

[Brackets] indicate matter deleted from existing law.



1           **(B) “BOARD” MEANS THE LEAN GOVERNMENT ADVISORY BOARD.**

2           **(C) “LEAN” MEANS A BUSINESS-ORIENTED SYSTEM FOR ORGANIZING AND**  
3 **MANAGING PRODUCT DEVELOPMENT, OPERATIONS, SUPPLIERS, AND CUSTOMER**  
4 **RELATIONS TO CREATE PRECISE CUSTOMER VALUE, EXPRESSED AS PROVIDING**  
5 **GOODS AND SERVICES WITH HIGHER QUALITY AND FEWER DEFECTS AND ERRORS**  
6 **WITH LESS HUMAN EFFORT, LESS SPACE, LESS CAPITAL, AND LESS TIME THAN MORE**  
7 **TRADITIONAL SYSTEMS.**

8 **9-3302.**

9           **(A) THERE IS A LEAN GOVERNMENT ADVISORY BOARD.**

10          **(B) THE BOARD CONSISTS OF THE FOLLOWING MEMBERS:**

11           **(1) THE SECRETARY OF AGING, OR THE SECRETARY’S DESIGNEE;**

12           **(2) THE SECRETARY OF AGRICULTURE, OR THE SECRETARY’S**  
13 **DESIGNEE;**

14           **(3) THE SECRETARY OF BUDGET AND MANAGEMENT, OR THE**  
15 **SECRETARY’S DESIGNEE;**

16           **(4) THE SECRETARY OF COMMERCE, OR THE SECRETARY’S**  
17 **DESIGNEE;**

18           **(5) THE SECRETARY OF DISABILITIES, OR THE SECRETARY’S**  
19 **DESIGNEE;**

20           **(6) THE SECRETARY OF THE ENVIRONMENT, OR THE SECRETARY’S**  
21 **DESIGNEE;**

22           **(7) THE SECRETARY OF GENERAL SERVICES, OR THE SECRETARY’S**  
23 **DESIGNEE;**

24           **(8) THE SECRETARY OF HEALTH AND MENTAL HYGIENE, OR THE**  
25 **SECRETARY’S DESIGNEE;**

26           **(9) THE SECRETARY OF HOUSING AND COMMUNITY DEVELOPMENT,**  
27 **OR THE SECRETARY’S DESIGNEE;**

1           **(10) THE SECRETARY OF HUMAN RESOURCES, OR THE SECRETARY'S**  
2 **DESIGNEE;**

3           **(11) THE SECRETARY OF INFORMATION TECHNOLOGY, OR THE**  
4 **SECRETARY'S DESIGNEE;**

5           **(12) THE SECRETARY OF JUVENILE SERVICES, OR THE SECRETARY'S**  
6 **DESIGNEE;**

7           **(13) THE SECRETARY OF LABOR, LICENSING, AND REGULATION, OR**  
8 **THE SECRETARY'S DESIGNEE;**

9           **(14) THE SECRETARY OF NATURAL RESOURCES, OR THE**  
10 **SECRETARY'S DESIGNEE;**

11           **(15) THE SECRETARY OF PLANNING, OR THE SECRETARY'S DESIGNEE;**

12           **(16) THE SECRETARY OF PUBLIC SAFETY AND CORRECTIONAL**  
13 **SERVICES, OR THE SECRETARY'S DESIGNEE;**

14           **(17) THE SECRETARY OF STATE POLICE, OR THE SECRETARY'S**  
15 **DESIGNEE;**

16           **(18) THE SECRETARY OF TRANSPORTATION, OR THE SECRETARY'S**  
17 **DESIGNEE;**

18           **(19) THE SECRETARY OF VETERANS AFFAIRS, OR THE SECRETARY'S**  
19 **DESIGNEE; AND**

20           **(20) ONE INDIVIDUAL WITH EXPERTISE IN LEAN PRINCIPLES,**  
21 **APPOINTED BY THE GOVERNOR.**

22           **(C) THE MEMBER APPOINTED BY THE GOVERNOR SERVES AT THE**  
23 **PLEASURE OF THE GOVERNOR AND SHALL CHAIR THE BOARD.**

24           **(D) THE DEPARTMENT OF BUDGET AND MANAGEMENT SHALL PROVIDE**  
25 **STAFF FOR THE BOARD.**

26           **(E) A MEMBER OF THE BOARD:**

27           **(1) MAY NOT RECEIVE COMPENSATION AS A MEMBER OF THE BOARD;**  
28 **BUT**

1                   **(2) IS ENTITLED TO REIMBURSEMENT FOR EXPENSES UNDER THE**  
2 **STANDARD STATE TRAVEL REGULATIONS, AS PROVIDED IN THE STATE BUDGET.**

3 **9-3303.**

4           **THE BOARD SHALL:**

5                   **(1) MEET AT LEAST QUARTERLY; AND**

6                   **(2) APPLY LEAN PRINCIPLES TO:**

7                           **(I) ANALYZE THE OPERATIONS AND ORGANIZATION OF STATE**  
8 **GOVERNMENT;**

9                           **(II) IDENTIFY INEFFICIENCIES IN STATE GOVERNMENT**  
10 **OPERATIONS; AND**

11                           **(III) RECOMMEND IMPROVEMENTS THAT WILL INCREASE STATE**  
12 **GOVERNMENT EFFICIENCY AND IMPROVE THE DELIVERY OF STATE GOVERNMENT**  
13 **SERVICES.**

14 **9-3304.**

15           **BEGINNING DECEMBER 1, 2018, AND EACH YEAR THEREAFTER, THE BOARD**  
16 **SHALL REPORT ITS FINDINGS AND RECOMMENDATIONS, INCLUDING ANY PROPOSED**  
17 **LEGISLATION, TO THE GENERAL ASSEMBLY, IN ACCORDANCE WITH § 2-1246 OF**  
18 **THIS ARTICLE.**

19           SECTION 2. AND BE IT FURTHER ENACTED, That this Act shall take effect  
20 October 1, 2017.