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TTY USERS CALL VIA MD RELAY

January 6, 2012

The Honorable Martin J. O'Malley
Governor of Maryland
State House
100 State Circle
Annapolis, Maryland 21401-1925

The Honorable Thomas V. Mike Miller, Jr.
President of the Senate
State House
100 State Circle, Room H-101
Annapolis, Maryland 21401-1991

The Honorable Michael E. Busch
Speaker of the House
State House
100 State Circle, Room H-107
Annapolis, Maryland 21401-1991

Re: Commission on Oversight of Public-Private Partnerships

Dear Governor O'Malley, President Miller and Speaker Busch:

As Chair of the *Joint Legislative and Executive Commission on Oversight of Public-Private Partnerships* (the "Commission"), it is my pleasure to present for your review and consideration the Commission's final report.

Building and expanding public infrastructure is critical to improving Maryland's economy, strengthening its social and environmental well-being and creating jobs. While public-private partnerships are not the only solution, expanding their use can help us jumpstart priority projects that otherwise might not be built, increase private investment in public infrastructure and create more jobs throughout the State.

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Established in 2010 under House Bill 1370 and Senate Bill 979, the Commission was tasked with evaluating the State's framework and oversight of public-private partnerships. The Commission's recommendations address numerous issues, including the definition of a public-private partnership, the role of State financing, the use of proceeds and revenue sharing, workforce and public-private partnerships, the process for legislative oversight of public-private partnerships, and the process for identifying and evaluating potential future partnerships.

During its deliberations, the Commission clearly stated that Maryland's pursuit of P3s should be focused on physical infrastructure and the delivery of assets rather than privatization or the contracting out of existing services. It maintained that for P3s to be successful, the State must retain ultimate control of its assets, and create a process that combines the strengths of the private sector with those of the public sector.

A strong, transparent and predictable framework for public-private partnerships is critical to the success of future projects and to the protection of public trust. I look forward to working with you during the 2012 legislative session as we seek to implement the Commission's final recommendations.

Sincerely,



Anthony G. Brown

AGB/pcr

Enclosure