

D05E01
Board of Public Works

Operating Budget Data

(\$ in Thousands)

	<u>FY 10</u> <u>Actual</u>	<u>FY 11</u> <u>Working</u>	<u>FY 12</u> <u>Allowance</u>	<u>FY 11-12</u> <u>Change</u>	<u>% Change</u> <u>Prior Year</u>
General Fund	\$6,943	\$7,495	\$7,539	\$45	0.6%
Contingent & Back of Bill Reductions	0	0	-15	-15	
Adjusted General Fund	\$6,943	\$7,495	\$7,524	\$29	0.4%
Adjusted Grand Total	\$6,943	\$7,495	\$7,524	\$29	0.4%

- The fiscal 2012 allowance increases by \$29,488, or 0.4%, when funds are adjusted for across-the-board reductions.
- Personnel expenses increase by \$30,636, or 3.5%, mostly due to the elimination of employee furloughs.

Personnel Data

	<u>FY 10</u> <u>Actual</u>	<u>FY 11</u> <u>Working</u>	<u>FY 12</u> <u>Allowance</u>	<u>FY 11-12</u> <u>Change</u>
Regular Positions	9.00	9.00	9.00	0.00
Contractual FTEs	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Personnel	9.00	9.00	9.00	0.00

Vacancy Data: Regular Positions

Turnover and Necessary Vacancies, Excluding New Positions	0.00	0.00%
Positions and Percentage Vacant as of 12/31/10	0.00	0.00%

- No additional regular or contractual positions are included in the fiscal 2012 allowance.

Note: Numbers may not sum to total due to rounding.

For further information contact: Chantelle M. Green

Phone: (410) 946-5530

Analysis in Brief

Major Trends

Minority Business Enterprise Participation in Contracts Decreases: The percentage of contracts with no Minority Business Enterprise participation increased to 39.2% in fiscal 2010, up from 36.8% in fiscal 2009.

Issues

Maryland Zoo in Baltimore Financial Update: Audited financial statements and monthly attendance reports suggest that the zoo has stabilized its income, having finished the past three fiscal years with a positive change in income. **The zoo should discuss its future direction and financial prospects in light of its recent performance and current economic conditions.**

Recommended Actions

1. Adopt narrative requesting submission of audited financial statements and monthly attendance reports.

Updates

Use of Contingent Fund: Interagency transfers from the contingent fund total \$750,000 in fiscal 2010.

D05E01
Board of Public Works

Operating Budget Analysis

Program Description

The Governor, Comptroller, and Treasurer comprise the Board of Public Works (BPW). The board approves the expenditure of all sums appropriated through State loans authorized by the General Assembly and funds appropriated for capital improvements, except construction contracts for State roads, bridges, and highways. The board approves leases and contracts executed by State agencies. It adopts and promulgates rules, regulations, and procedures for the administration of the State's procurement law. The board approves certain actions of the Public School Construction Program, including the funding allocations to school boards in each county and Baltimore City. The board also approves the amount and timing of bond sales.

The board is responsible for the issuance of licenses to people seeking to dredge in or to place fill on State tidal wetlands. The Wetlands Administration unit is a division of the board that conducts public hearings, prepares written recommendations, and issues licenses after approval by the board. This program also coordinates the State's wetlands licensing program with other governmental agencies, landowners, and the general public.

The budget for BPW contains funds for the administrative staff of the board, a contingency fund to supplement general fund appropriations when necessary, grant funds for private nonprofit groups, and funds to pay settlements and judgments against the State.

Performance Analysis: Managing for Results

Although BPW participates in Managing for Results (MFR), its principal charge is overseeing the stewardship of the State's assets. Quantitatively assessing the quality of that decisionmaking is difficult. After consistent high performance in responding to public information requests in a timely and satisfactory manner, customer service measures have been dropped from its MFR reporting in favor of statistics that provide greater detail on the State's procurement actions.

Exhibit 1 lists statewide contract submissions, modifications, and approvals for fiscal 2008 to 2012. In fiscal 2010, the dollar value of contracts approved by the board decreased by \$5.8 billion, or 75.3%. Employee health benefit contracts, which are submitted to the board every five years, comprised approximately \$5.0 billion of the dollar value of contracts approved by the board in fiscal 2009. After adjusting for the health benefit increase in fiscal 2009, the dollar value of contracts approved by the board declined by \$800,000, or 30.0%.

Exhibit 1
Contract Approvals/Modifications and Dollar Values
Fiscal 2008-2012

	<u>2008</u> <u>Actual</u>	<u>2009</u> <u>Actual</u>	<u>2010</u> <u>Actual</u>	<u>2009-2010</u> <u>% Change</u>	<u>2011</u> <u>Est.</u>	<u>2012</u> <u>Est.</u>
Contracts submitted for approval	646	705	579	-17.9%	670	670
Contracts approved	623	680	548	-19.4%	630	630
Total dollar value of contracts (\$ in billions)	\$2.1	\$7.7	\$1.9	-75.3%	\$2.5	\$2.5
Contract modifications submitted for approval	274	265	311	17.4%	270	270
Contract modifications approved	259	254	298	17.3%	260	260
Total dollar value of approved modifications (\$ in billions)	\$0.8	\$1.1	\$1.2	9.1%	\$1.0	\$1.0

Source: Board of Public Works

Minority Business Enterprise Participation in Contracts Decreases

Section 14-302 of the Finance and Procurement Article sets the statewide Minority Business Enterprise (MBE) participation goal at 25% of the total dollar value of procurement contracts. BPW Advisory 2001-1 supplements the goal by suggesting means by which the State can achieve this level of participation. **Exhibit 2** details the measures of agency attainment of these goals and procedures.

MBE figures indicate that 98 contracts, or 20.0%, of the MBE eligible contracts that were approved by the board met the State goal in fiscal 2010. This figure is slightly lower than the percentage of contracts satisfying the State goal in fiscal 2009. Similarly, the percentage of MBE eligible contracts approved by the board ranging between 1.0 and 25.0% declined from 42.5 to 34.7% in fiscal 2010. Moreover, the percentage of contracts with no MBE partner increased to 45.3% in fiscal 2010, up from 36.8% in fiscal 2009. **The board should explain the decline in MBE participation.**

Exhibit 2
MBE Participation in State Contracts
Fiscal 2008-2012

<u>Approved Contracts with MBE Participation</u>	<u>2008 Actual</u>	<u>2009 Actual</u>	<u>2010 Actual</u>	<u>2009 % of Total</u>	<u>2010 % of Total</u>	<u>2011 Est.</u>	<u>2012 Est.</u>
0% Participation	216	229	192	36.8%	39.2%	225	225
Between 1 and 10%	116	55	40	8.8%	8.1%	50	50
Between 10 and 25%	199	210	154	33.7%	31.4%	200	200
Greater than 25%	92	129	104	20.7%	21.2%	100	100
Total	623	623	490	n/a	n/a	575	575

MBE: Minority Business Enterprise

Source: Board of Public Works

Proposed Budget

As shown in **Exhibit 3**, the fiscal 2012 allowance increases by \$29,488, or 0.4%, when funds are adjusted for across-the-board reductions.

Exhibit 3
Proposed Budget
Board of Public Works
(\$ in Thousands)

How Much It Grows:	General Fund	Total
2011 Working Appropriation	\$7,495	\$7,495
2012 Allowance	<u>7,539</u>	<u>7,539</u>
Amount Change	\$45	\$45
Percent Change	0.6%	0.6%
Contingent Reductions	-\$15	-\$15
Adjusted Change	\$29	\$29
Adjusted Percent Change	0.4%	0.4%

Where It Goes:

Personnel Expenses

Restoration of furloughs.....	\$24
Health insurance (after reducing fiscal 2012 for across-the-board reductions).....	2
Employees' retirement (after reducing fiscal 2012 for across-the-board reductions).....	3
Other.....	2

Other Changes

Dues increase for Council of State Government membership	6
Decreased contractual services funding for State procurement seminars	-8

Total **\$29**

Note: Numbers may not sum to total due to rounding.

Grants to Private Nonprofits

The fiscal 2012 allowance for grants to private nonprofits totals \$5,808,467 in general funds, which represents an increase of \$5,817 over the fiscal 2011 working appropriation.

- **Maryland Zoo in Baltimore:** The State has provided the Maryland Zoo in Baltimore with a variety of grants to support its general operations over the past 19 years. These funds have resided in the BPW budget since 2004. The board's fiscal 2012 allowance includes a \$5,175,218 general fund operating grant to the zoo. It should also be noted that State funding for educational organizations includes an additional \$547,251 for zoo operations, resulting in total State funding of \$5,722,469.
- **Historic Annapolis Foundation:** The fiscal 2012 allowance provides a \$482,000 general fund grant to the Historic Annapolis Foundation (HAF). HAF leases 11 State-owned historic buildings in Annapolis and is contractually obligated to operate and maintain them. HAF reports that the entire fiscal 2012 allowance will be used to support general operating expenditures.
- **Council of State Governments:** A \$151,249 general fund grant to the Council of State Governments (CSG) provides the organization with an operating budget subsidy. CSG uses these funds to provide support services for priorities established by legislative leaders and executives through the Eastern Office of the Council of State Governments, the Southern Legislative Conference, and the Southern Governors' Association. The amount budgeted represents a \$5,817 increase over fiscal 2011 and reflects an adjustment of CSG's membership fees, as approved by voting representatives from all 50 states.

Judgments Against the State

Section 10-501 of the State Finance and Procurement Article provides that BPW may grant compensation to an individual erroneously convicted, sentenced, and confined under State law for a crime the individual did not commit. The fiscal 2012 allowance includes \$213,125 in general funds for payments of civil judgments against the State. This is the same figure programmed for the fiscal 2011 budget and represents amounts owed under settlements in force through fiscal 2013.

Fiscal 2012 Cost Containment

The fiscal 2012 budget reflects several across-the-board actions. In fiscal 2012, this agency's share of the reduction is \$2,766 for changes in employee health insurance. Reductions contingent upon statutory changes include \$4,578 for retiree prescription drug benefits and \$7,927 in general funds for retirement benefits. To the extent that BPW has positions abolished under the Voluntary Separation Program, additional reductions will be implemented by the Administration.

Issues

1. Maryland Zoo in Baltimore Financial Update

The 2010 *Joint Chairmen's Report* (JCR) directed the Maryland Zoo to submit audited financial statements, monthly attendance reports, and a long-term financial plan for reducing the zoo's reliance on State funds. In November 2010, the zoo submitted its report to the budget committees outlining its findings summarized below.

Zoo Attendance Increases in Fiscal 2010

Exhibit 4 shows zoo attendance for fiscal 2007 through 2010 by visitor group type. Zoo attendance increased by 9,773, or 3.0%, in fiscal 2010 as compared to fiscal 2009. While zoo attendance increased in three of the four visitor groups, general public attendance declined by 5,481 patrons, or 3.6%, in fiscal 2010. **The zoo should comment on its long-term marketing strategy, including what efforts have been made to bolster zoo attendance amongst all four visitor groups.**

Exhibit 4
Maryland Zoo in Baltimore Attendance by Groups
Fiscal 2007-2010

	<u>2007</u> <u>Actual</u>	<u>2008</u> <u>Actual</u>	<u>2009</u> <u>Actual</u>	<u>2010</u> <u>Actual</u>	<u>2009-2010</u> <u># Change</u>	<u>2009-2010</u> <u>% Change</u>
General	154,704	158,600	153,800	148,319	-5,481	-3.6%
Member	114,537	107,358	99,877	112,297	12,420	12.4%
School	75,788	79,888	74,005	75,397	1,392	1.9%
Passes	4,122	3,123	2,999	4,441	1,442	48.1%
Total	349,151	348,969	330,681	340,454	9,773	3.0%

Source: Maryland Zoo in Baltimore

The zoo recently announced that for the first time since 2005, it will remain open to visitors during the months of January and February. According to the zoo, historic attendance levels during these two months have fluctuated between 2,000 to 20,000 patrons, depending on the weather. Assuming that at least 8,000 patrons frequent the zoo this winter, the zoo estimates that it will generate approximately \$45,000 over the two-month period. It is estimated that the \$45,000 in additional revenues will be offset by personnel, maintenance, and fuel costs totaling approximately \$43,000. **In light of the relatively modest estimated net surplus, the zoo should comment on whether it is economically prudent to remain open during the winter months given the high potential for inclement weather. The zoo should also comment on its projected attendance totals for fiscal 2011 and 2012.**

Earned Income and Expenses

Exhibit 5 demonstrates the changes to revenues and expenses at the zoo from fiscal 2009 to 2010, as detailed in the audited financial statements. Notable changes in the zoo's fiscal 2010 revenues and expenditures include the following:

- **Grants and Awards:** Grants and awards increased by \$3,025,910, or 26%, in fiscal 2010. Grants and awards generally consist of public funding from State and local jurisdictions. The increase in grant funds was primarily driven by the availability of capital grant funds from the State for infrastructure improvements at the zoo. For years, the zoo was unable to access capital grant authorizations provided to improve the zoo's facilities due to difficulties in meeting the matching fund requirement. During the 2009 legislative session, the Maryland General Assembly amended two prior authorizations to remove the matching fund requirement, which made approximately \$8.3 million in capital funds available to the zoo.
- **Contributions:** Contributions increased by approximately \$577,528, or 79%, in fiscal 2010. Contributions are comprised of annual fund donations from individuals and corporations, excluding memberships. According to the zoo, the increase in revenue is mostly attributed to ongoing efforts made by the zoo to solicit donations via its annual fund campaign, as well as the one-time bequest of over \$400,000 from the estate of a zoo patron.
- **Donated Facilities and Utilities:** Donated facilities and utilities increased by \$182,563, or 32%, in fiscal 2010. The zoo received \$755,147 in donated facilities and electricity from the City of Baltimore.
- **Visitor Revenue:** Visitor revenue increased by \$96,560, or 5%, in fiscal 2010. Visitor revenue comprises revenue obtained from admission ticket sales, concession commissions, enjoyment rides (net of revenue sharing paid to vendors), and facility rentals. According to the zoo, the increase in visitor revenue was mostly due to an increase in visitor attendance.
- **Investment Income:** Investment income totaled \$18,348 in fiscal 2010. Investment income represents gains or losses resulting from an endowment fund with the Baltimore Community Foundation. The returns of the investment pool rose in fiscal 2010, resulting in an increase in investment income.
- **Membership Dues:** Membership dues increased by \$49,056, or 5%, in fiscal 2010. Membership dues include revenue from individual memberships and corporate memberships. According to the zoo, the increase in membership dues was the result of an increase in the number of membership sales, as well as an increase in membership dues. Individual membership dues, which range in price from \$35 (student) to \$115 (family membership plus one guest), comprised 69% of the zoo's fiscal 2010 membership revenue.

Exhibit 5
Maryland Zoo in Baltimore – Audited Financial Statements
Fiscal 2009-2010

	<u>2009</u> <u>Actual</u>	<u>2010</u> <u>Actual</u>	<u>\$ Change</u>	<u>% Change</u>
Revenue, Gains, and Other Support				
Grants and Awards	\$11,811,503	\$14,837,413	\$3,025,910	26%
Contributions	731,588	1,309,116	577,528	79%
Donated Facilities and Utilities	572,584	755,147	182,563	32%
Donated Services and Materials	141,026	118,604	-22,422	-16%
Visitor Revenue	1,913,048	2,009,608	96,560	5%
Investment Income	-29,434	18,348	47,782	n/a
Membership Dues	1,083,237	1,132,293	49,056	5%
Other Revenue	426,183	635,102	208,919	49%
Total	\$16,649,735	\$20,815,631	\$4,165,896	25%
Expenses				
Program Services	\$10,414,738	\$11,187,633	\$772,895	7%
Supporting Services	2,875,025	2,904,597	29,572	1%
Fundraising	771,746	619,991	-151,755	-20%
Total	\$14,061,509	\$14,712,221	\$650,712	5%
Net Income	\$2,588,226	\$6,103,410	\$3,515,184	136%

Source: Maryland Zoo in Baltimore, Clifton Gunderson, LLP

- Other Revenue:** Other revenue increased by \$208,919, or 49%, in fiscal 2010. Other revenue consists of revenues from special events, animal adoptions, and other miscellaneous revenue sources. According to the zoo, the increase in other revenue was mostly due to a one-time payment from the City of Baltimore’s self insurance fund for expenses incurred as a result of snowstorm damage.

Five-year Financial Plan to Reduce the Zoo’s Reliance on State Funds

As previously discussed, the 2010 JCR directed the zoo to submit a long-term plan for reducing its reliance on State funds. According to the report, the zoo must have a sustainable level of baseline funding before reducing its reliance on State operating funds. This baseline level of funding would include (1) an operating budget of \$17.0 million; (2) an endowment of \$5.0 million; (3) and a reserve fund of \$4.0 million (enough to operate for three months). The report indicates that a recurring obligation from the State of approximately \$8.5 million, or 50.0%, of the \$17.0 million

operating budget would be required. In addition to the \$8.5 million in State support, the Maryland Zoological Society would need to solicit \$2.5 million from the private sector, which would enable the zoo to generate the remaining 50% of the operating budget.

While emphasizing that a sustainable level of funding is paramount to the zoo's long-term operations, the report proposes the following alternatives for reducing the zoo's reliance on State funds:

- ***Increase Financial Support from the Private Sector:*** According to the report, effectively managing the zoo's operations combined with continued capital infrastructure improvements would enable the zoo to raise additional money from private sources. The 2010 *Capital Improvement Program* reflected an annual State funding level of \$5 million throughout the five-year planning period for capital infrastructure improvements at the zoo. The report notes that in order to increase visitor attendance while also drawing the support of private funders, capital investments from the State and local government must be enhanced to at least \$7 million annually.
- ***Increase Visitor Attendance:*** According to the report, visitor revenues total approximately \$8 per visitor (after adjusting for discounts and free admissions). If visitor attendance were to increase from the fiscal 2010 level of 340,000 to 500,000 annually, the zoo estimates that it would net approximately \$1,280,000 in additional revenues. The zoo reports that in addition to its ongoing efforts to solicit funding for capital infrastructure improvements at the zoo, it continues to explore new ways to promote the zoo in the community (*e.g.*, promotional programs with organizations such as the Baltimore Ravens) and has modified its marketing strategy from promoting major events at the zoo to marketing the zoo as a destination for every day of the week.
- ***Increase Funding from Local Governments:*** The zoo continues to devise creative ways to solicit additional funding from local governments by recruiting board members from each county, introducing county or city themed events, and requesting specific help with salaries or health care plans. The report notes that the zoo will continue to emphasize its commitment to serving the entire State through program partnerships with schools and colleges, after-school centers, libraries, social services organizations, and community associations.
- ***Dedicated Zoo Tax:*** According to the report, a number of zoos across the country receive funds raised via a dedicated tax. These taxes, which are usually put to voter referendum, are typically structured as a percentage of a jurisdiction's sales or property tax. Tax subsidies allow the zoos to improve their facilities while keeping attendance pricing at reasonable levels. The report notes that if Maryland were to institute a dedicated zoo tax, enabling legislation would be required at the State level, followed by action of the local level.

Outlook for the Future Is Optimistic

Following the need for emergency State funding in fiscal 2007 to prevent the zoo from closing, more recent financial trends suggest that the zoo has stabilized its income, having finished the past three fiscal years with a positive change in income. Moreover, fiscal 2010 represents the first year since the zoo began submitting audited financial statements to the budget committees that the independent auditor has not issued a going concern regarding the zoo's lack of liquidity and inability to meet ongoing obligations absent significant funding from the State and the City of Baltimore. **The zoo should discuss its future direction and financial prospects in light of its recent performance and current economic conditions.**

Recommended Actions

1. Adopt the following narrative:

Operational Reporting: In continuance of the practice that began in July 2008, the committees request that the Maryland Zoological Society submit:

- audited financial statements for fiscal 2011; and
- year-to-date monthly attendance figures for the zoo for fiscal 2012 (by visitor group).

Information Request	Authors	Due Date
Audited financials	Maryland Zoological Society	November 1, 2011
Attendance Reports	Maryland Zoological Society	Monthly

Updates

1. Use of Contingent Fund

Article III, Section 32 of the State Constitution, provides for a State contingent fund that BPW may allocate to supplement agency appropriations when these prove insufficient to meet salaries and operating expenses during the fiscal year. **Exhibit 6** shows the legislative appropriations and total expenditures from the fund from fiscal 2005 through 2010.

Exhibit 6
Board of Public Works Contingent Fund Usage
Fiscal 2005-2010

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Appropriation	\$750,000	\$750,000	\$500,000	\$750,000	\$750,000	\$750,000
Total Uses	220,200	599,716	354,461	750,000	266,081	\$750,000
Unspent Funds	\$529,800	\$150,284	\$145,539	\$0	\$483,919	\$0

Source: Board of Public Works

In fiscal 2010, \$750,000 was expended from the contingent fund. The amounts, recipients, and justifications for the fiscal 2010 fund transfers are listed below:

- \$406,577 transfer to the Office of the Attorney General to obtain outside legal counsel on behalf of the State in electric utility and Preakness Stakes proceedings;
- \$230,000 transfer to the State Board of Elections to fund information technology project management services (\$175,000) and litigation expenses associated with the State's voting system (\$55,000);
- \$88,423 transfer to the State Department of Assessments and Taxation (\$78,658) and the Property Tax Assessments Appeals Board (\$9,765) to fund annual leave payouts due to unexpected retirements; and
- \$25,000 to the Department of State Police to provide a reward for information leading to the arrest and conviction in the shooting death of a State trooper.

Appendix 2 provides detail on the recipients of transfers from the contingent fund during the three prior fiscal years. No transfers have been made from the contingent fund in the current year working appropriation. The fiscal 2012 allowance for the fund remains level funded at \$500,000 in general funds.

Current and Prior Year Budgets

Current and Prior Year Budgets Board of Public Works (\$ in Thousands)

	<u>General Fund</u>	<u>Special Fund</u>	<u>Federal Fund</u>	<u>Reimb. Fund</u>	<u>Total</u>
Fiscal 2010					
Legislative Appropriation	\$7,796	\$0	\$0	\$0	\$7,796
Deficiency Appropriation	0	0	0	0	0
Budget Amendments	-750	0	0	0	-750
Cost Containment	-103	0	0	0	-103
Reversions and Cancellations	0	0	0	0	0
Actual Expenditures	\$6,943	\$0	\$0	\$0	\$6,943
Fiscal 2011					
Legislative Appropriation	\$7,495	\$0	\$0	\$0	\$7,495
Budget Amendments	0	0	0	0	0
Working Appropriation	\$7,495	\$0	\$0	\$0	\$7,495

Note: Numbers may not sum to total due to rounding.

Fiscal 2010

In fiscal 2010, the total budget for BPW decreased by \$853,008 due to the following: (1) a reduction in grant funds to the zoo and HAF (\$75,000); (2) a reduction in personnel expenses due to employee furloughs (\$25,008); (3) a reduction in travel expenses (\$3,000); and (4) transfers out of the contingent fund totaling \$750,000. The fiscal 2010 contingent fund transfers are listed below:

- \$406,577 transfer to the Office of the Attorney General to obtain outside legal counsel on behalf of the State in electric utility and Preakness Stakes proceedings;
- \$230,000 transfer to the State Board of Elections to fund information technology project management services (\$175,000) and litigation expenses associated with the State's voting system (\$55,000);
- \$88,423 transfer to the State Department of Assessments and Taxation (\$78,658) and the Property Tax Assessments Appeals Board (\$9,765) to fund annual leave payouts due to unexpected retirements; and
- \$25,000 to the Department of State Police to provide a reward for information leading to the arrest and conviction in the shooting death of a State trooper.

Board of Public Works Contingency Fund Usage Detail Fiscal 2007-2009

	<u>Value</u>	<u>Recipient of Transfer</u>	<u>Reason for Transfer</u>
Fiscal 2009	\$21,081	Interagency Committee on Public School Construction	Cover prior year shortfalls in contractual services and replacement equipment funding
	70,000	State Board of Elections	Pay for replacement air conditioning unit and the implementation of a statewide inventory system
	175,000	Office of the Attorney General	Payment of attorney's fees incurred in bankruptcy proceedings regarding the Preakness Stakes
	\$266,081		
Fiscal 2008	\$1,094	District Court of Maryland	Payment of attorney's fees incurred during a State Prosecutor's Office investigation
	344,098	State Board of Elections	Payment of attorney's fees related to a judgment against the State
	69,725	State Board of Elections	Payment of attorney's fees related to a judgment against the State
	100,000	University System of Maryland	Pay for a survey of teaching conditions
	235,083	Office of the Public Defender	Pay for panel attorneys, transcripts, and other operating expenses not funded in the budget appropriation
\$750,000			
Fiscal 2007	\$56,000	Commission on Human Relations	Create State's Attorney position to implement procurement-related Commercial Nondiscrimination Policy
	8,489	T. Eloise Foster	Reimburse attorney's fees in connection with the prosecution of Nate Chapman
	189,972	Stephen P. Amos	Payment of attorney's fees related to defense of criminal indictment ultimately dismissed
	70,000	Morgan State University	Defray travel costs for Morgan State choir to perform in Ghana
	30,000	Canal Place	Pay for annual leave payout and electricity costs not funded in budget
\$354,461			

**Object/Fund Difference Report
Board of Public Works**

<u>Object/Fund</u>	<u>FY 10 Actual</u>	<u>FY 11 Working Appropriation</u>	<u>FY 12 Allowance</u>	<u>FY 11 - FY 12 Amount Change</u>	<u>Percent Change</u>
Positions					
01 Regular	9.00	9.00	9.00	0.00	0%
Total Positions	9.00	9.00	9.00	0.00	0%
Objects					
01 Salaries and Wages	\$ 862,072	\$ 871,302	\$ 917,209	\$ 45,907	5.3%
02 Technical and Spec. Fees	16,511	24,000	24,000	0	0%
03 Communication	9,668	12,223	12,909	686	5.6%
04 Travel	2,823	1,200	1,200	0	0%
08 Contractual Services	31,538	48,780	41,264	-7,516	-15.4%
09 Supplies and Materials	5,322	12,200	12,200	0	0%
10 Equipment – Replacement	976	4,700	4,700	0	0%
12 Grants, Subsidies, and Contributions	6,010,182	6,515,775	6,521,592	5,817	0.1%
13 Fixed Charges	3,600	3,982	3,847	-135	-3.4%
14 Land and Structures	0	500	500	0	0%
Total Objects	\$ 6,942,692	\$ 7,494,662	\$ 7,539,421	\$ 44,759	0.6%
Funds					
01 General Fund	\$ 6,942,692	\$ 7,494,662	\$ 7,539,421	\$ 44,759	0.6%
Total Funds	\$ 6,942,692	\$ 7,494,662	\$ 7,539,421	\$ 44,759	0.6%

Note: The fiscal 2011 appropriation does not include deficiencies. The fiscal 2012 allowance does not include contingent reductions.

**Fiscal Summary
Board of Public Works**

<u>Program/Unit</u>	<u>FY 10 Actual</u>	<u>FY 11 Wrk Approp</u>	<u>FY 12 Allowance</u>	<u>Change</u>	<u>FY 11 - FY 12 % Change</u>
01 Administration Office	\$ 756,739	\$ 792,793	\$ 823,047	\$ 30,254	3.8%
02 Contingent Fund	0	500,000	500,000	0	0%
05 Wetlands Administration	175,771	186,094	194,782	8,688	4.7%
10 Miscellaneous Grants to Private Nonprofit Groups	5,797,057	5,802,650	5,808,467	5,817	0.1%
15 Payments of Judgments Against the State	213,125	213,125	213,125	0	0%
Total Expenditures	\$ 6,942,692	\$ 7,494,662	\$ 7,539,421	\$ 44,759	0.6%
General Fund	\$ 6,942,692	\$ 7,494,662	\$ 7,539,421	\$ 44,759	0.6%
Total Appropriations	\$ 6,942,692	\$ 7,494,662	\$ 7,539,421	\$ 44,759	0.6%

Note: The fiscal 2011 appropriation does not include deficiencies. The fiscal 2012 allowance does not include contingent reductions.