

BY: Budget and Taxation Committee

AMENDMENTS TO SENATE BILL NO. 381

(First Reading File Bill)

AMENDMENT NO. 1

On page 1, strike beginning with “creating” in line 3 down through “plan;” in line 7; strike in its entirety line 8; in line 9, after “Management” insert “to develop”; strike beginning with “requiring” in line 10 down through “plan;” in line 14; in line 15, strike “Committee” and substitute “Department”; strike beginning with “establishing” in line 16 down through “achieved;” in line 23; strike beginning with “a” in line 29 down through “including” in line 30; and strike beginning with “an” in line 31 down through “needs,” in line 32.

On page 2, strike beginning with “requiring” in line 1 down through “goals;” in line 4; in line 6, strike “a certain date” and substitute “certain dates”; in line 6, after “of” insert “the Department and”; strike beginning with “goals;” in line 7 down through “regulations;” in line 9 and substitute “goals;”; in line 9, strike “Governor to review a certain report” and substitute “Secretary of Budget and Management to review certain reports”; strike beginning with “requiring” in line 10 down through “agency;” in line 12; strike beginning with “providing” in line 14 down through “members;” in line 15 and substitute “defining certain terms; requiring the Department to include certain members of the General Assembly and certain staff in a certain internal planning process of the Department;”; in line 19, strike “3-1004” and substitute “3-1003”; in line 25, strike “7-102(a), 7-104(b), and”; and after line 27, insert:

“BY repealing and reenacting, without amendments,

Article - State Finance and Procurement

Section 7-102(a) and 7-104(b)

Annotated Code of Maryland

(2001 Replacement Volume and 2003 Supplement)”.

AMENDMENT NO. 2

On page 3, strike beginning with “THE” in line 3 down through “PRODUCE” in line 4 and

(Over)

substitute “A BROAD STATEMENT THAT DESCRIBES THE”; in line 4, strike “THAT” and substitute “TOWARD WHICH AN AGENCY DIRECTS ITS EFFORTS. GOALS”; in line 5, strike “THAT SUPPORT” and substitute “ASSIST IN”; strike beginning with “FUTURE-ORIENTED” in line 8 down through “BUDGETING” in line 11 and substitute “PLANNING, PERFORMANCE MEASUREMENT, AND BUDGETING PROCESS THAT EMPHASIZES USE OF RESOURCES TO ACHIEVE MEASURABLE RESULTS, ACCOUNTABILITY, EFFICIENCY, AND CONTINUOUS IMPROVEMENT IN STATE GOVERNMENT PROGRAMS”; strike beginning with “A” in line 12 down through “REASON” in line 13 and substitute “THE PURPOSE”; in line 17, strike “TIMETABLE” and substitute “TARGET DATE”; strike beginning with “EVALUATES” in line 22 down through “SERVICES;” in line 23 and substitute “QUANTIFIES THE RELATIONSHIP BETWEEN MEASURES OF THE INPUTS USED TO PRODUCE GOODS OR SERVICES AND THE MEASURES OF THE OUTPUTS OF THESE ACTIVITIES;”; in lines 24, 26, and 28, in each instance, strike “EVALUATES” and substitute “QUANTIFIES”; in line 27, strike “AND THE BENEFITS CUSTOMERS GET FROM THE AGENCY” and substitute “OR THE BENEFITS CITIZENS RECEIVE FROM AN AGENCY’S ACTIVITIES”; strike beginning with “EVALUATES” in line 30 down through “MEETING” in line 31 and substitute “QUANTIFIES OR DESCRIBES”; in line 32, strike “AGENCY OBJECTIVES; AND” and substitute “THE EFFECTIVENESS OF THE AGENCY IN MEETING AGENCY OBJECTIVES;”; strike beginning with the first “THE” in line 33 down through “STAKEHOLDERS.” in line 34 and substitute “ASPECTS OF THE SATISFACTION THAT CUSTOMERS MAY OR MAY NOT HAVE WITH STATE GOODS OR SERVICES; OR”

3. HOW STATE GOODS OR SERVICES COMPARE TO SOME EXTERNAL OR INTERNAL STANDARD.”; and strike lines 35 and 36 in their entirety.

On page 4, in line 1, strike “(I)” and substitute “(H)”; in line 2, strike “IMPROVEMENT AND PRESERVATION OF” and substitute “IMPROVING OR MAKING MORE COST EFFECTIVE”; in line 3, after “SERVICES.” insert “THE PLAN SHALL INCLUDE NO MORE THAN 10 STATEWIDE GOALS AND 50 TO 100 PERFORMANCE MEASURES THAT DESCRIBE THE STATEWIDE PROGRESS TOWARDS ITS GOALS.”; and in line 4, strike “(J)” and substitute “(I)”.

On pages 4 and 5, strike in their entirety the lines beginning with line 6 on page 4 through line 37 on page 5, inclusive.

AMENDMENT NO. 3

On page 6, in line 1, strike “3-1003.” and substitute “3-1002.”; in line 2, after “(A)” insert “THE DEPARTMENT SHALL REVIEW AND UPDATE AS NECESSARY THE:

(1) GOALS DEVELOPED IN THE MANAGING FOR RESULTS STATE COMPREHENSIVE PLAN; AND

(2) THE PLAN’S OBJECTIVES AND PERFORMANCE MEASURES.

(B)”;

in the same line, strike “EVEN-NUMBERED”; in line 10, strike “(B)” and substitute “(C)”; in the same line, strike “ON OR BEFORE AUGUST 31 OF EACH YEAR” and substitute “WITH ITS ANNUAL BUDGET SUBMISSION TO THE DEPARTMENT”; in line 16, strike “GOALS;” and substitute “GOALS, INCLUDING:

(I) PERFORMANCE MEASURE STATISTICS FOR AT LEAST THE 2 MOST RECENTLY COMPLETED FISCAL YEARS; AND

(II) PERFORMANCE MEASURE ESTIMATES FOR THE CURRENT YEAR APPROPRIATION AND BUDGET REQUEST YEAR;”;

strike beginning with “AN” in line 17 down through “MEASURE;” in line 18 and substitute “A DISCUSSION OF THE AGENCY’S PROGRESS IN MEETING ITS GOALS AND PERFORMANCE MEASURES AND ANY CHALLENGES THE AGENCY HAS FACED IN WORKING TOWARD ITS GOALS;”; strike beginning with “A” in line 19 down through “INCLUDING” in line 20; in line 22, after “MEASURE;” insert “AND”; and in line 24, strike “SERVED;” and substitute “SERVED.

(D) AN AGENCY SUBJECT TO THIS SUBTITLE SHALL MAINTAIN DOCUMENTATION OF THE INTERNAL CONTROLS ESTABLISHED TO EVALUATE PERFORMANCE MEASURES THAT SHALL BE SUBJECT TO REVIEW BY THE STATE, INCLUDING THE OFFICE OF LEGISLATIVE AUDITS.

(Over)

(E) (1) THE DEPARTMENT SHALL PROVIDE A REPORT TO THE SENATE BUDGET AND TAXATION COMMITTEE AND HOUSE APPROPRIATIONS COMMITTEE IN JANUARY OF EACH YEAR ON THE CONTENTS OF THE STATE COMPREHENSIVE PLAN AND THE STATE'S PROGRESS TOWARD THE GOALS OUTLINED IN THE PLAN.

(2) THE REPORT SHALL INCLUDE DETAILS ON EACH AGENCY'S PROGRESS.

(3) THE SENATE BUDGET AND TAXATION COMMITTEE AND HOUSE APPROPRIATIONS COMMITTEE MAY HOLD HEARINGS AFTER RECEIVING THE REPORT.

(4) THE FIRST REPORT SHALL BE SUBMITTED ON OR BEFORE JANUARY 31, 2005 AND SHALL INCLUDE A PRESENTATION OF THE FIRST MANAGING FOR RESULTS STATE COMPREHENSIVE PLAN."

On pages 6 and 7, strike in their entirety the lines beginning with line 25 on page 6 through line 22 on page 7, inclusive.

AMENDMENT NO. 4

On page 7, after line 22, insert:

"3-1003.

THE SECRETARY SHALL REVIEW THE STRATEGIC PLANS AND THE STATE COMPREHENSIVE PLAN AND MAY RECOMMEND APPROPRIATE CHANGES TO AGENCY BUDGETS.;"

strike beginning with "AND" in line 26 down through "NECESSARY" in line 28; in lines 30 and 31, strike ": (1)"; in line 31, strike "; AND" and substitute a period; and strike lines 32 and 33 in their entirety.

On page 9, in line 6, strike "§ 3-1003(B)" and substitute "§ 3-1002(C)".

AMENDMENT NO. 5

On page 9, strike beginning with “terms” in line 8 down through “2009.” in line 13 and substitute “Department of Budget and Management shall continue its established, internal Managing for Results Steering Committee. The Department shall invite the participation of three members to provide insight into the use and purpose of Managing for Results by July 1, 2005. The three members shall include:

(1) one member of the Maryland Senate selected by the President of the Senate;

(2) one member of the House of Delegates selected by the Speaker of the House;

and

(3) one budget analyst with the Office of Policy Analysis in the Department of Legislative Services selected by the Director of the Office of Policy Analysis.”;

strike in their entirety lines 14 through 19, inclusive; and in line 20, strike “4.” and substitute “3.”.