Submission date 3/3/2022 HEARING DATE: 3/10/2022

BILL: HB171 - SPONSOR: Delegate Fraser-Hidalgo

TITLE: Climate Crisis and Environmental Justice Act (CCEJ)

POSITION: Favorable

COMMITTEE: Economic Matters and Environment and Transportation

Also see Attachment A. Presentation to the Baltimore Section of the American Society for Quality (ASQ) slides 20 to 24 for photos of Cambridge flooding.



Cambridge flooding demonstrates needs for natural gas restrictions

Kudos for The Baltimore Sun's editorial, "Maryland must reduce its natural gas consumption" (Feb 22). If the world had moved decades earlier to renewable energy, the Russian President Vladimir Putin's stranglehold on Europe would be more like a wet noodle rather than a garrote. However, we in Maryland must be aware that our families on the Eastern Shore are under the threat of invasion of a different sort.

sort.

The streets of Cambridge are invaded by seawater as it bubbles up through storm drains during high tide and drains off during low tide. Sea-level rise is caused by warming oceans, which are warmed by greenhouse gases that reflect heat back to Earth. One of the most potent greenhouse gases is methane, which utilities cleverly advertise as "natural gas,"

advertise as "natural gas."

Our public utilities blithely promote natural gas in the name of "lower energy cost." The energy costs are lower because the hidden cost of climate change is ignored. Each time we connect a gas pipe to a new building, we are adding to sea-level rise that threatens the Eastern Shore.

David Saunders, Baltimore

The Baltimore Sun | Friday, March 4, 2022

See slides 20 to 24 for Cambridge, MD flooding



5T (Five Teams)

What Every Organization Needs to Fight Climate Change

David M. Saunders, CC-P*

davidsaunders107@gmail.com

Presentation to the Baltimore Section of the American Society for Quality (ASQ) Dec 7, 2021

* Climate Change Professional (CC-P), Certified by the Association of Climate Change Officers and the State of Maryland









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Plan Do Act Check

Agenda

- ☐ Team 1. **Strategy Team:** Why climate change is a quality issue.
- ☐ Team 2. **Adaptation Team**: How to protect our vulnerable assets.
- ☐ Team 3. **Mitigation Team**: How to lower our greenhouse gases emissions.
- Team 4. Reporting Team: Managing greenhouse gas data.
- ☐ Team 5. **Opportunity Team**: How to profit from the fight against climate change.

Please type your questions in the CHAT

Agenda

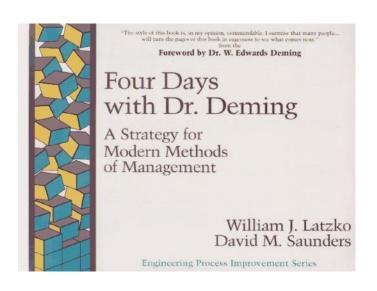


☐ Team 1. Strategy Team: Why climate change is a quality

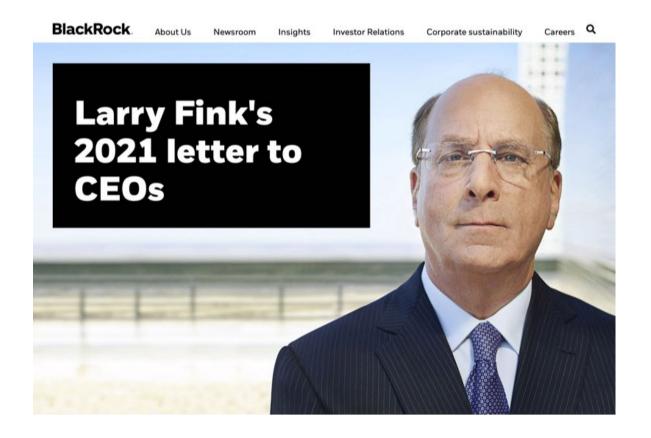
<mark>issue.</mark>



Dr. W. Edwards Deming Obligations of Top Management







- The world's largest asset manager, with almost \$7 trillion under management
- 2021 Letter to CEOs
- "every management team and board will need to consider how climate change will impact their company's stock."

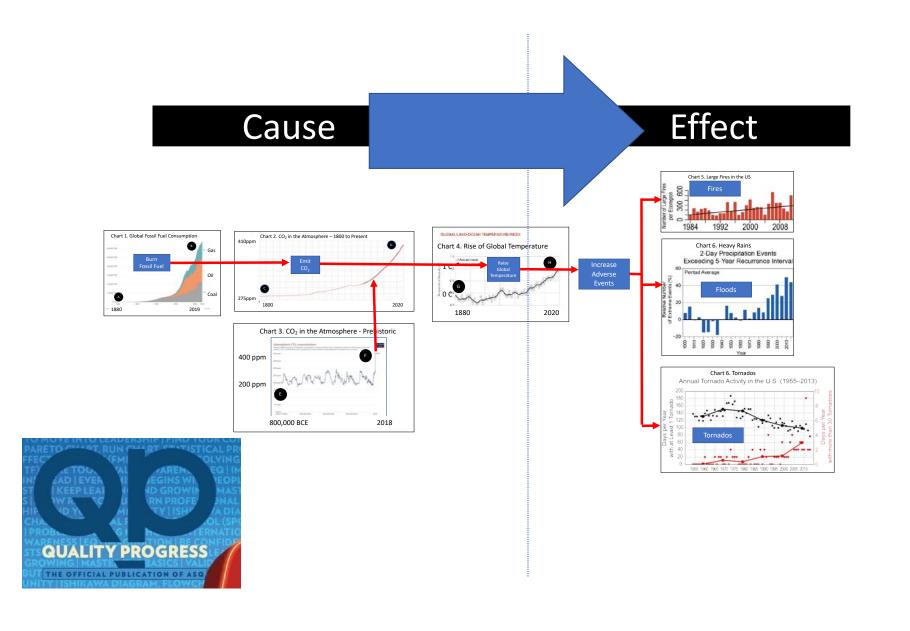
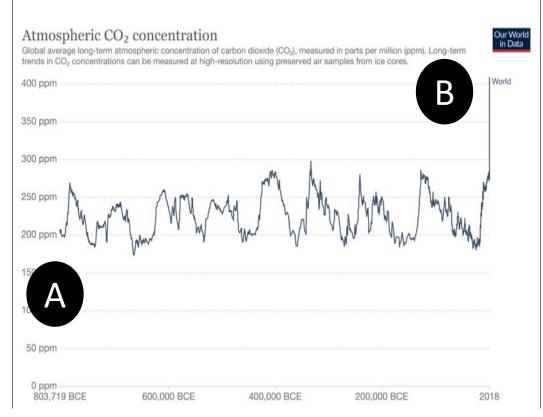


Chart 1. CO₂ in the Atmosphere - Prehistoric

400 ppm

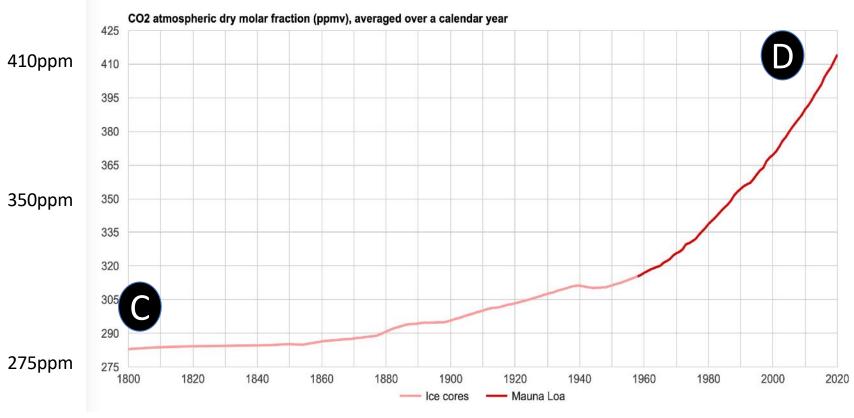
200 ppm



800,000 BCE

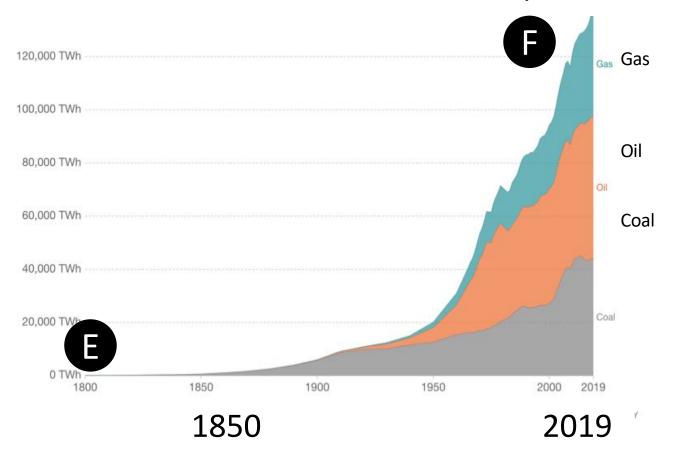
2018

Chart 2. CO₂ in the Atmosphere – 1800 to Present



1800 2020

Chart 3. Global Fossil Fuel Consumption































U.S. Global Change Research Program

1800 G Street, NW, Suite 9100, Washington, DC 20006 USA

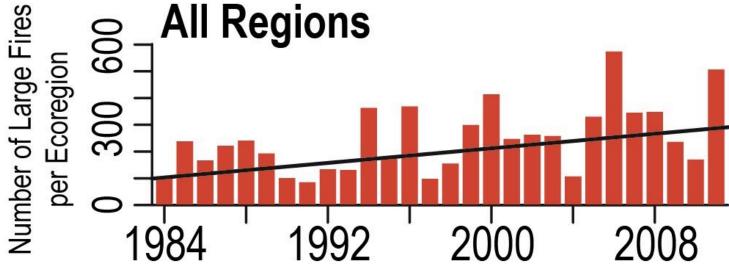
Tel: +1 202.223.6262 | Fax: +1 202.223.3065











Heavy Rains







2-Day Precipitation Events
Exceeding 5-Year Recurrence Interval

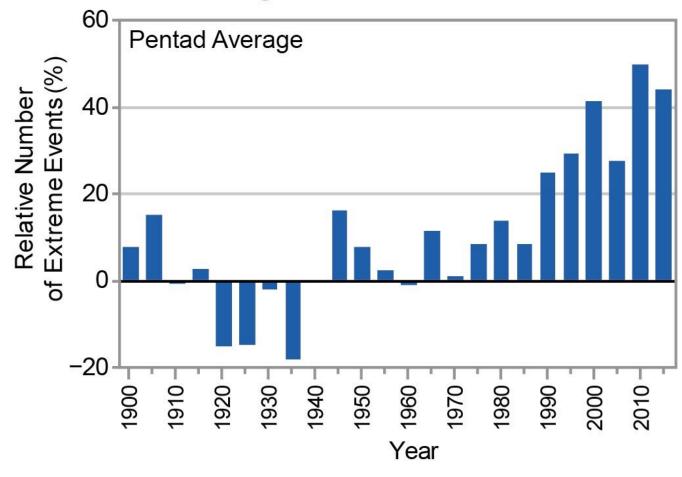
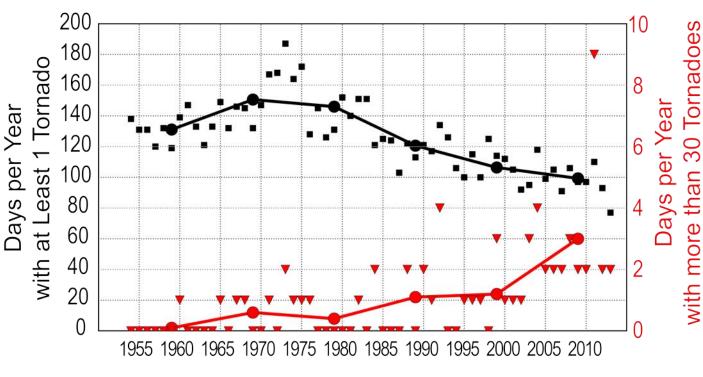








Chart 7. Tornados
Annual Tornado Activity in the U.S. (1955–2013)



https://science2017.globalchange.gov/chapter/9/

Appropriateness for Readership

Does the manuscript provide useful information in a format that a majority of readers of all levels of expertise can benefit from?

POINTS 2

COMMENTS: I do not believe QP is the appropriate place for a controversial article

on climate change.

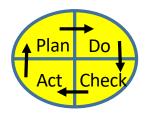


Chesapeake Climate Action Network (CCAN)



For more info: https://chesapeakeclimate.org/

Agenda



☐ Team 2. Adaptation Team: How to protect our vulnerable

assets.

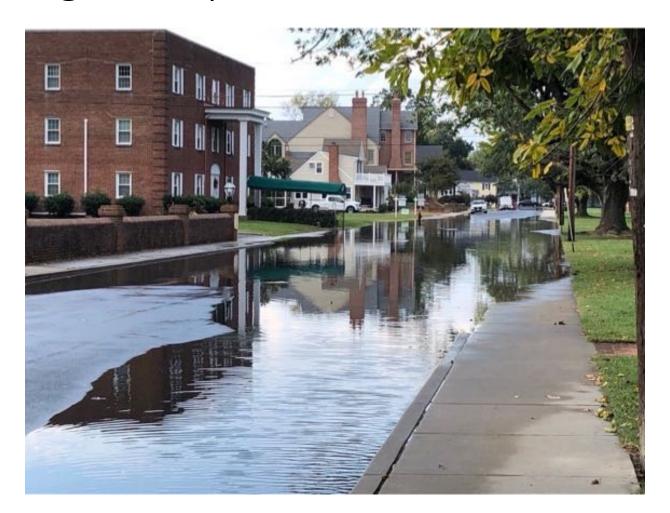


1. How to conduct an adaptation project



Source: https://toolkit.climate.gov/

Cambridge, Maryland, October 2021

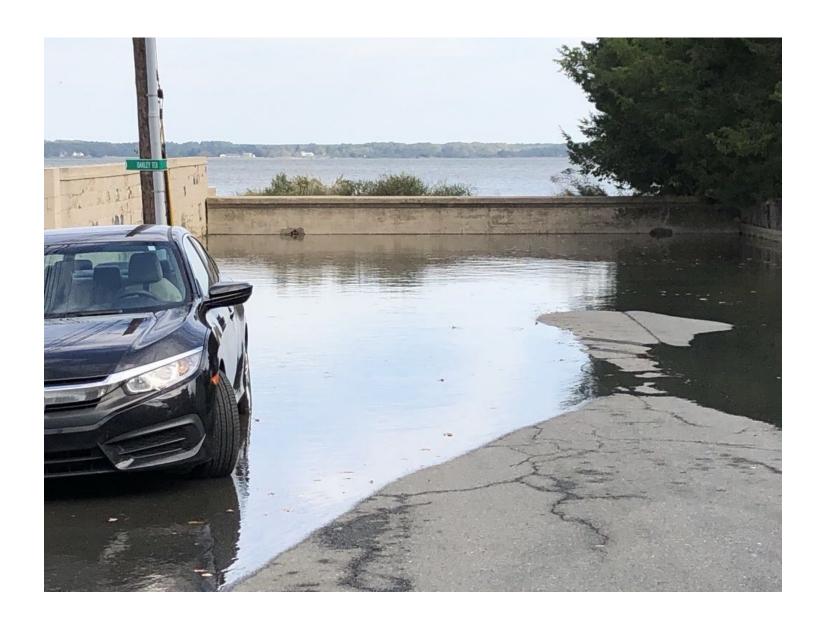






"Nuisance Flooding"





The 1-percent annual chance flood is also referred to as the 100-year flood.

GREAT MARSH PARK FLOOD VULNERABILITY

Sources and geographic extent of flooding.

WAVES AT GREAT MARSH PARK



Photograph of waves taken at Great Marsh Park boat launch and parking area. Photo Credit: Herve' O. Hamon

1% ANNUAL CHANCE FLOOD

The FEMA regulated 1% annual chance floodplain impacts the shoreline, roadways and properties within this area. The park's interior, due to increased land elevation, is not impacted.





CLIMATE READY ACTION BOUNDARY (CRAB)

The FEMA floodplain limit remains inundated with an additional 3 feet of water added to it. The Newly Inundated area shows how 3 additional feet of water moves across new areas of the landscape based on the land elevation profile.

Larger format maps are on the following pages



FEMA provides communities with updated Flood Insurance Rate Maps (FIRMs) and Flood Insurance Study (FIS) Reports that focus on the probability of floods and that show where flooding may occur as well as the calculated 1-percent-annual-chance flood elevation. The 1-percent-annual-chance flood, also known as the base flood, has a 1% chance of being equaled or exceeded in any given year.

Solicitation of Expressions of Interest to Provide Technical and Administrative Support to the City of Cambridge for Advance Flood Mitigation Planning

October 9, 2020

1. Background

The City of Cambridge has been awarded a FEMA Grant for Advanced Flood Mitigation Planning to develop strategies to mitigate the impact of projected sea level rise and major storms out to year 2100. The City has developed a project plan and is soliciting expressions of interest to provide technical and administrative support in the implementation of its plan and the documentation of the planning process.

2. Scope of Services

The scope of services requested includes technical and administrative support in project planning and documentation, community outreach, vulnerability and risk assessments, and the development of mitigation strategies and concept designs in three phases.

- Project planning and documentation of the planning process the contractor will
 provide technical and administrative support to the project team in the implementation of
 FEMA's Flood Mitigation Guidance, and their Local Mitigation Handbook in the
 development of Cambridge's flood mitigation strategies, plans and the documentation of
 the process to guide its future implementation.
- Public Outreach- The contractor will support the project team in the development of our
 public outreach strategy framework. Contractor support will also include establishing a
 Website for outreach, the development and dissemination of outreach material, logistics
 support for meetings, and documentation of public input to the planning process.
 Contractor support will be tailored to the project as we progress from each phase of the
 project.
- Vulnerability and Risk Assessment- The project team will leverage much of the studies completed by the Eastern Shore Land Conservancy and Salisbury University in support of the development of the Dorchester County Flood Mitigation Plan. Contractor support will include providing technical and administrative support in defining the scope of

3. Type of Contract Anticipated

This will be a Task Order Contract with no guarantees of scope or dollar values. A contract will be awarded with an initial task to support the team in the first phase of the contract.

4. Scope of Initial Task

The project is being mobilized in October 2020 and the project team will establish the project management systems and operating procedures in the first few months of the project task will include providing technical and administrative support in the management of current operations and providing technical and administrative support to each of the functional areas of project planning and documentation, public outreach, vulnerability and risk assessment, and mitigation strategy development.

5. Evaluation Criteria

The following factors will be used in evaluating proposals.

- Experience in providing similar flood mitigation planning support to other municipal clients
- Knowledge and Experience in evaluating flood risk on the Eastern Shore of MD, Dorchester County and Cambridge
- · Experience in the planning and design of flood protection projects
- Specialized capabilities and experience in the development of flood mitigation strategies
 and concept designs that integrate conventional flood mitigation measures with
 environmentally friendly concepts to create, for example, a "living levee" and/or the
 application of innovative use of living systems such as oyster beds to mitigate wave
 action offshore.
- · Availability of local resources and presence to support the project team.
- Small and Disadvantage Business participation –qualified small and disadvantage business are encouraged to participate either as a prime contractor or as part of a team

6. Responses to Notice

Interested parties should respond to the announcement no later than November 2, 2020.

City of Cambridge, MD Solicitation for Flood Control Plan



B.2 HARBORWALK AS FLOOD BARRIER (RAISED SEAWALL)

Slope Width Total Width

Refer to Climate Resilient Design Standards and Guidelines for notes and guidance.

DOWNLOADABLE FILES:

Standard PWD Details for reference and download can be found here

B.2 SAMPLE HARBORWALK AS FLOOD BARRIER (RAISED SEAWALL)

SAMPLE HARBORWALK CROSS SECTION WIDTHS (Wall one side, slope one side)

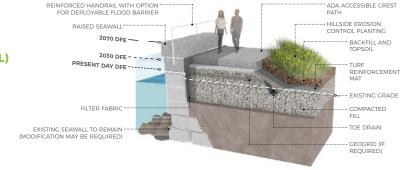
Crest Width

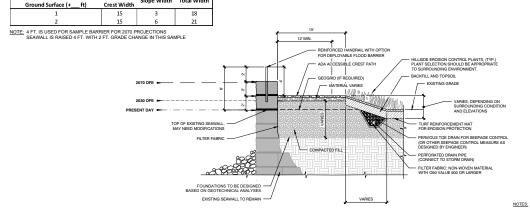
Increased Height from Existing Minimum

CAD

PDF







SAMPLE - NOT TO SCALE

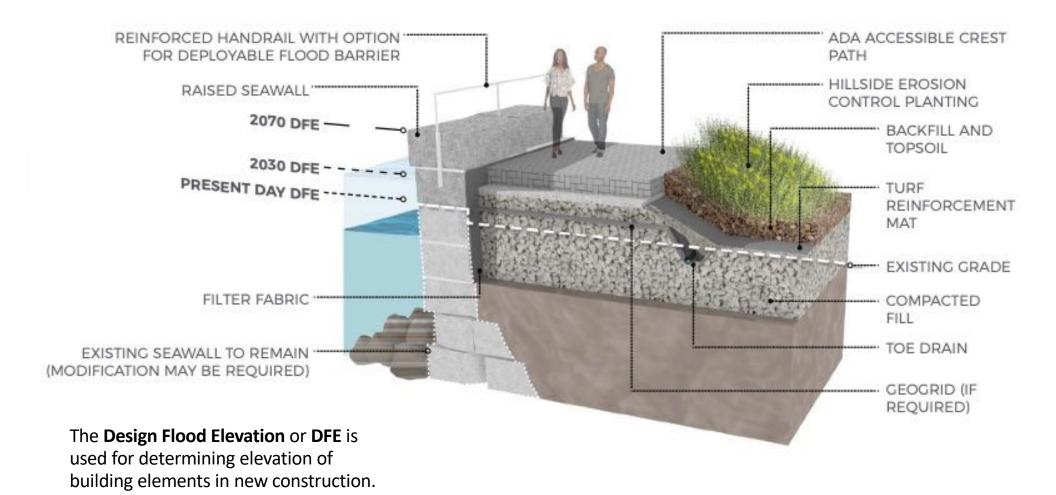
1 CITY HALL SQUARE ROOM 714 BOSTON, MA 02201-2024 DIMINISTRATION AND EXECUTOR PASSINGLE OF BOTH OF THE PROBLEM THE VEHICLES;
 FOR ADDITIONAL CONSIDERATIONS SEE GUIDELINES DOCUMENT
 DEF - DESIGN FLOOD ELEVATION (FREEBOARD INCLUDED)
 2070 DEF THE DESIGN FLOOD ELEVATION FREE THE "ANAMULA, FLOOD EVENT WITH 40 INCHES OF SEA LEVEL RISE. DESIGN FLOOD ELEVATION (DFE) INCLUDES FREEBOARD ON TOP OF THE BASE FLOOD ELEVATION. PUBLIC WORKS DEPARTMENT

HANDRAIL DESIGN FOR ASCE 7 LOADS
 STRUCTURAL DESIGN OF ANCHORAGE IS REQUIRED
 PERFORM WALL STABLITLY CALCULATIONS FOR PROPOSED CONDITION
 (BEARNOSI, DINGO/VERTURNINGG, COBA).
 DIMENSIONS ARE BASED OF ASSIMED SLOPED OF 3H:1V (HORIZONTAL-VERTICAL)

(E): publicworks@boston.gov

(T): 617 635 4900

ADA ACCESSIBLE CREST



III. Case Studies

Alterations and

New









84 DRAFT — September 2019

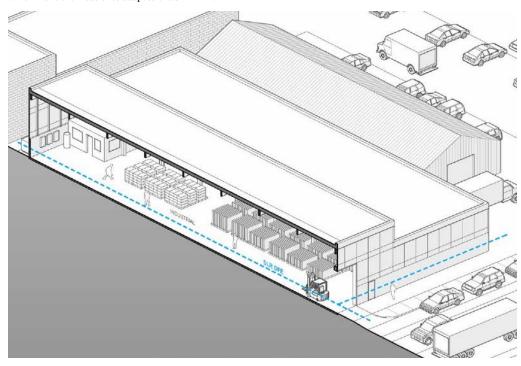
III. Case Studies Alterations and

New Constructio

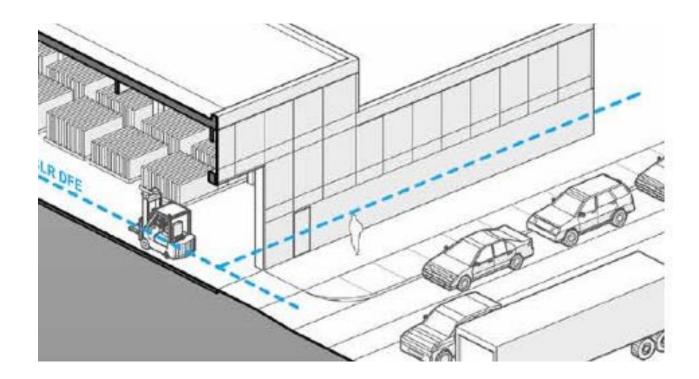
General Industrial

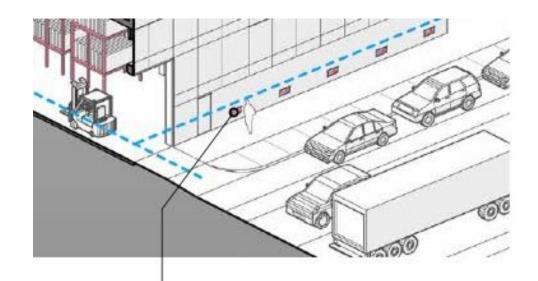
Existing Conditions

This type is prevalent in parts of South Boston and Dorchester, as well as some waterfront areas of Charlestown and East Boston. They are one to two stories in height. Some examples may have elevated loading docks and ground floors, which make them easier to adapt to the SLR-DFE.



Design Flood Elevation (DFE): defined by FEMA as the height of the lowest structural member of an inhabitable floor.





Building Envelope and Access

Wet Floodproofing

Install flood vents at basement walls in order for water to enter and balance hydrostatic forces.

Use water-damage-resistant materials below the SLR-DFE.



Technical Considerations

Suitability

Dry floodproofing is not allowed to protect residential buildings, except for parts of a building that are used for access, parking, or storage. For all other uses, if utilizing a temporary flood barrier system, consider setting the barriers back to allow for an area of assisted rescue per state building code requirements, as well as a movable code-compliant stair, handrails, and landing, and the stair of the properties of the state of the sta

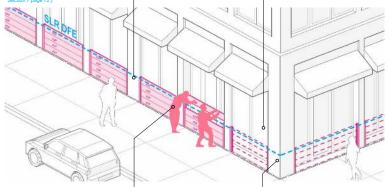
Flooding Depth

Dry floodproofing is most practical where flood depths do not exceed 3' and when flood velocities and durations are low.

Per FEMA standards, dry floodproofing is not allowed in special flood hazard areas with high velocity wave-action (V-zones, Coastal A-Zones) because it does not protect against wave action, erosion, scour, and may make the building subject to greater risk of structural failure.

Means of Egress

Flood barriers cannot block an accessible means of egress. Per ASCE 24-14, a dry floodproofed building must have at least one door satisfying building code egress requirements for an emergency escape above the applicable flood elevation.



Sealants and Interior Drainage

Waterproofing and sealants can be applied either to the exterior or interior side of walls and floors (as shown below) to make them impermeable.

Water may still seep through small openings in a dry floodproofed building.

water may still seep through small openings in a dry floodproofed building. Therefore, a dry floodproofed building requires a drainage system utilizing sump pumps with backup power to remove any leaked water.

Human Intervention

Dry floodproofing often requires human intervention for storage, maintenance, and implementation of shelds and barriers, along with training of building owners or facilities personnel to properly deploy and maintain these systems. These dry floodproofing systems should be incorporated into a building's emergency operations plan.

Structural Integrity

Engineering must be performed to ensure the structure can withstand hydrostatic pressure bit flood waters and saturated soils. This includes reinforcing above-grade walls and foundations to withstand these flood pressures. Because of the flood pressures imposed by water and saturated soils, dry floodproofing is most suppropriate for concrete and load-bearing masonry structures without basements.



Interior waterproofing and structural reinforcing Source: FEMA. 2013. Floodproofing Non-Residential Buildings.



Drop-in flood shields inserted into brackets Photo: Flood Panels LLC

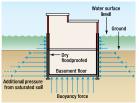


Diagram showing various hydrostatic forces on building Source: FEMA. 2013. Floodproofing Non-Residential Buildings.

City of Boston Flood Resilience Design Guidelines

Technical Considerations

Repair and Replacement

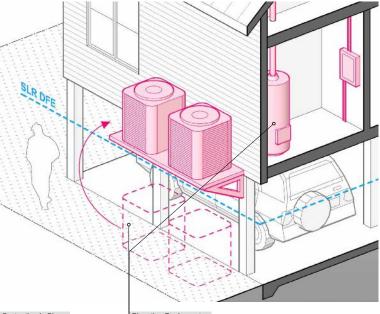
Repair and Replacement
Use natural cycles of repair and replacement
as opportunities to improve the flood resilience
of building utility systems and squipment. For
example, replacing an old furnace in the basement
with a more compact mini-spil heat pump can
improve efficiency, reduce fossil fuel use, and
make relocating or elevating heating and cooling
spatems more feasible in space-constrained
buildings.

Energy Audits

Energy Audits
Building owners should conduct an energy audit to identify opportunities for improvements in energy efficiency to coincide with resilience upgrades. This is not only limited to replacing old equipment with higher-efficiency models. An energy audit can reveal how upgrades to the building envelope can reduce heating and cooling loads, which can result in equipment down-sizing in addition to added efficiency.

Utility Coordination

Coordinate with the local utility company when planning modifications to the placement of electric and/or gas meters.



Protecting in Place

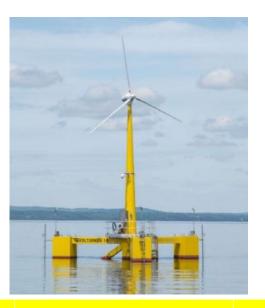
If protecting in place is the most feasible option, watertight walls and shields are most practical when flood depths are less than 3'. Utilize a watertight closure panel if a floodwall is too high to step over. Utilize anchors and tie-downs to hold equipment in place.

Elevating Equipment

When relocating or elevating MEP systems, consider horizontal and vertical clearances for routine maintenance, venting requirements for combustion equipment; drain pans for equipment containing water storage to prevent leakage, and provisions to prevent equipment from freezing.

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Agenda



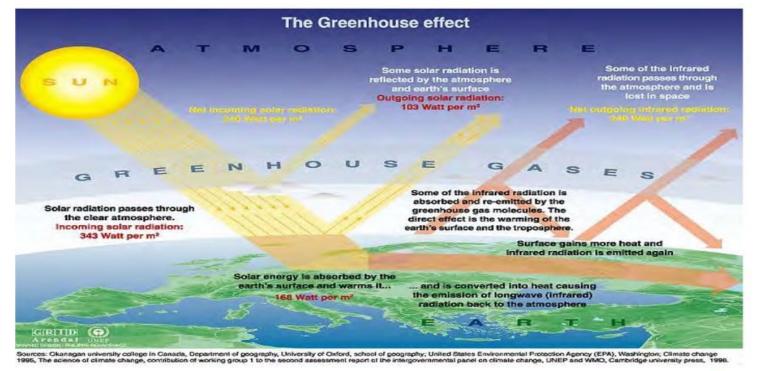


Team 3. Mitigation Team: How to lower our greenhouse

gases emissions.



Anthropogenic Global Warming





Live Online CC-P® Prep Program #3

GHG-101: Basics of GHG Accounting, Reporting & Disclosing GHG Emissions (July 27, 2020)



CO₂ from Burning Coal

Coal (carbon content of 78%)

1.00 short ton (2,000 pounds) of co

2.86 short tons of carbon dioxide

Atomic weight

Carbon 12 12

<u>Oxygen 16 32</u>

Carbon Dioxide (CO₂) 44

• My House

1026 Therms of "natural gas"

5.6 tons of CO₂ (equivalents) for 100 years

Source: U.S. Energy Information Administration







Letter to the Editor 10-07-2021

BGE needs smart grid, not natural gas infrastructure

I agree with David S. Lapp that "investments made for gas infrastructure (are) just too costly" ("Gas infrastructure investments: too costly for consumers and environment," Sept. 28). Baltimore Gas and Electric's \$1.3 billion investment does not account for the hidden cost of climate change and stranded assets.

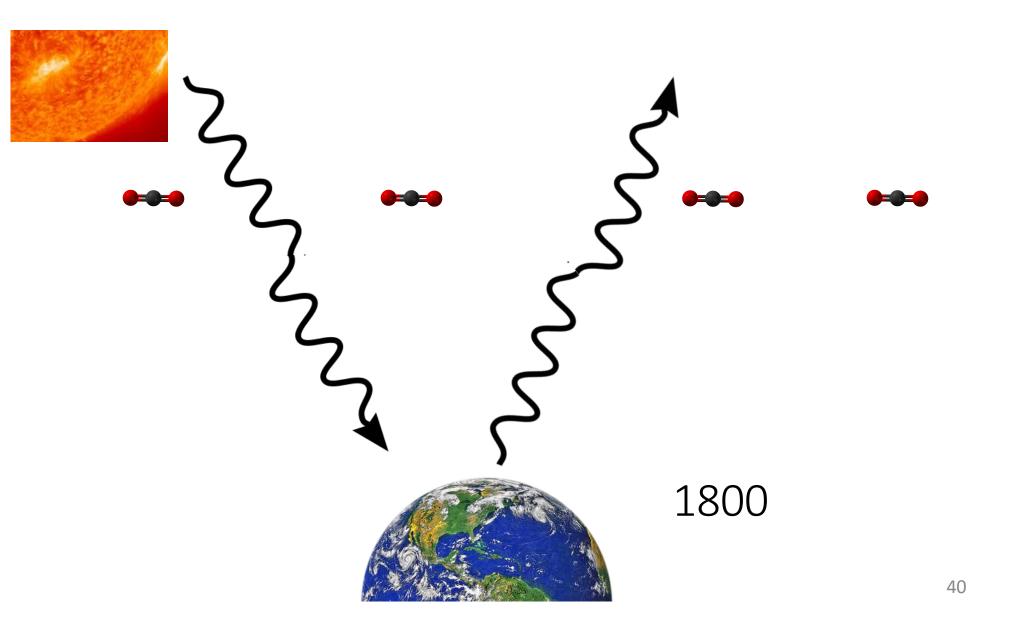
Last year, BGE billed me \$677 for 1,026 therms of natural gas. What BGE did not show was that burning 1,026 therms emits a hazardous 5.4 metric tons of greenhouse gas emissions. These emissions are proven to exacerbate floods, tornadoes, hurricanes, droughts, wildfires and sea-level rise. The answer is to replace gas furnaces with electric heat pumps powered by clean energy.

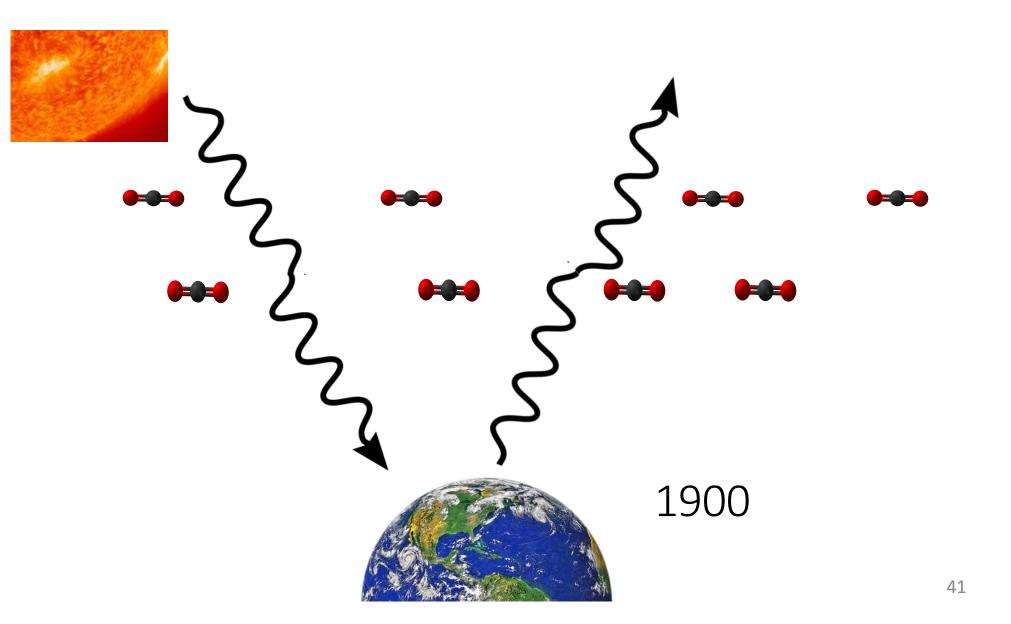
BGE's \$1.3 billion investment should be

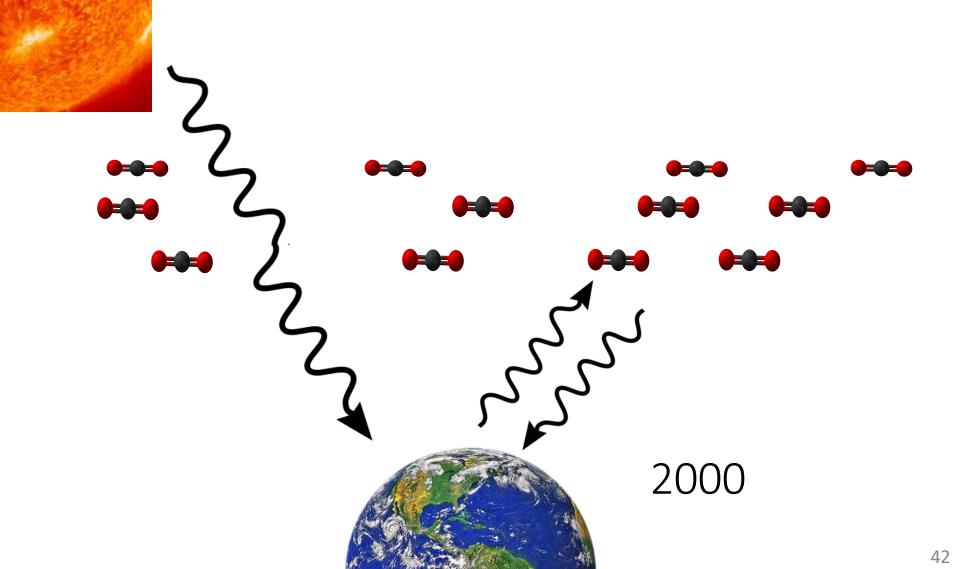
for a smart grid instead of a gas pipe.

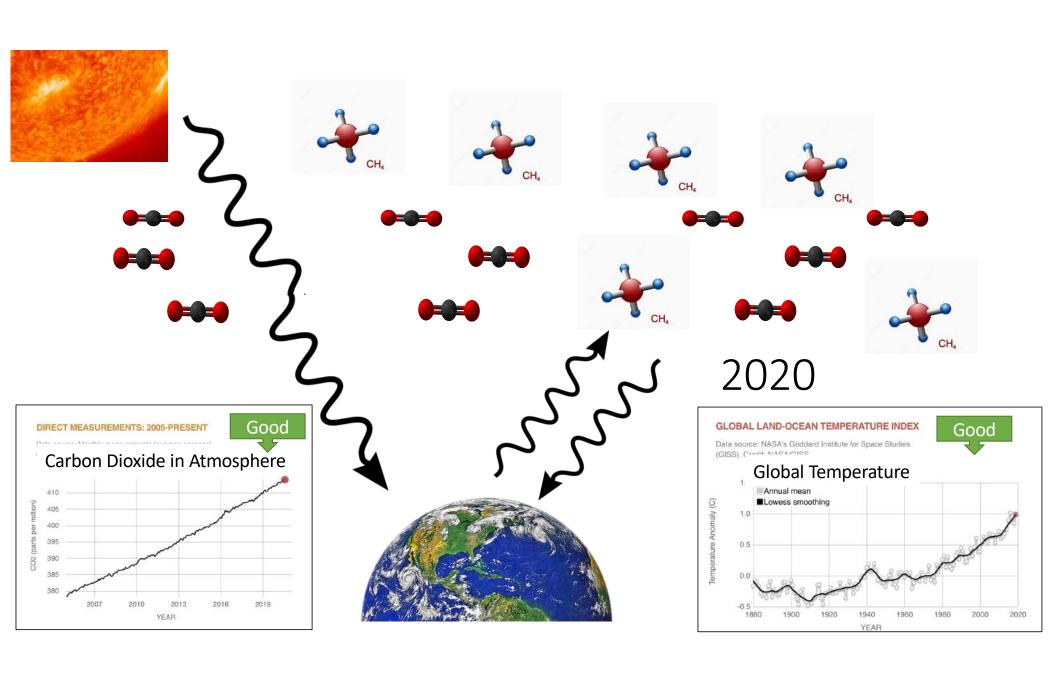
David Saunders, Baltimore

The writer is a Climate Change Professional certified by the Association of Climate Change Officers and the State of Maryland.









Greenhouse Gases (GHGs)

GWP = Global Warming Potential

Kyoto Gases:

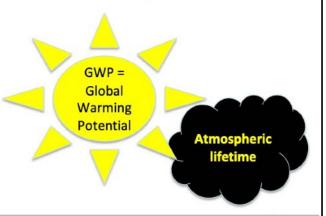
- Carbon dioxide (CO₂) GWP 1
- Methane (CH₄) GWP 21
- Nitrous oxide (N₂O) GWP 310
- Hydrofluorocarbons (HFCs) (HFC 134a) GWP 1,300 → 1,430
- Perfluorocarbons (PFCs)
 (CF₄) GWP 6,500
- Sulphur hexafluoride (SF₆) GWP 23,900

+

• Nitrogen triflouride (NF₃)

GWP 17,200

Hydrofluorinated ethers (HFEs)
 GWP 11 → 14,900

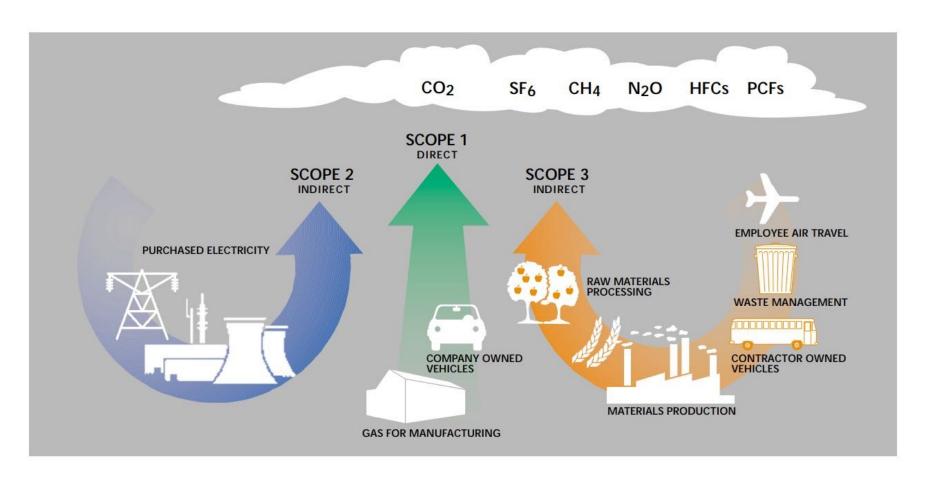




Live Online CC-P® Prep Program #3

GHG-101: Basics of GHG Accounting, Reporting & Disclosing GHG Emissions (July 27, 2020)





Source: New Zealand Business Council for Sustainable Development

INFORMATION ON EMISSIONS

The table below refers to emissions independent of any GHG trades such as sales, purchases, transfers, or banking of allowances

EMISSIONS	TOTAL (mtCO₂e)	CO ₂ (mt)	CH₄ (mt)	N₂O (mt)	HFCs (mt)	PFCs (mt)	SF ₆ (mt)
Scope 1							
Scope 2							
Scope 3 (OPTIONAL)							

+

Direct CO2 emissions from Biogenic combustion (mtCO2)

BASE YEAR

DASE ILAK							
Year chosen as ba	ise year						
Clarification of cor	mpany-determined	policy for ma	aking base y	ear emissio	ns recalcula	itions	
Context for any sig	gnificant emissions	changes tha	at trigger ha	se vear emi	ssions recal	culations	
Context for any sig	grillicant emissions	changes un	it trigger ba	se year erm	ssions recai	culations	
Base year emission	ns						
	TOTAL	CO ₂	CH ₄	N₂O	HFCs	PFCs	SF ₆
EMISSIONS	(mtCO₂e)	(mt)	(mt)	(mt)	(mt)	(mt)	(mt)
Scope 1							
Scope 2							
Scope 3							
(OPTIONAL)							



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Target's Renewable Electricity Goal Makes Way For a Brighter Future

June 12, 2019 - Article reads in 3 minutes

COMPANY

our goal

committing to source 100% of our electricity from renewable sources by 2030.

Target Reaches 500 Solar Installations



Agenda

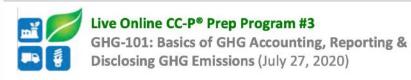




☐ Team 4. Reporting Team: Managing greenhouse gas data.

Mandatory Reporting Requirements in the U.S.

Regulator	Threshold	Who must report?	Coverage
EPA GHG Reporting Program	25,000 mT CO ₂ /yr	 Direct emission facilities Fossil fuel/gas suppliers CO₂ injection sites 	8000+ facilities85-90% emissions~50% total US emissions
California Air Resource Board / SB 32	25,000 mT CO ₂ /yr	Industrial facilitiesFuel suppliersElectricity importers	 775 facilities and fuel suppliers
Massachusetts GHG Registry	5,000 mT CO₂e/yr	 Facilities emitting > 5000 mT CO₂e/yr +/or regulated under MA Clean Air Act Retail sellers of electricity 	Roughly 300 facilities
EPA Clean Power Plan		Electricity Generating Units	Hourly CO ₂ emissions and net energy output





Design Consideration: Common Protocols & Standards

- ➤ Global Protocol for Community-Scale Greenhouse Gas Emissions (GPC)
- > ICLEI Greenhouse Gas Protocols (4 total)
 - US Community Protocol for Accounting and Reporting of Greenhouse Gas Emissions (ICLEI version of the GPC)
 - Local Government Operations Protocol (LGOP)
 - Global Protocol for Community Scale Emissions
 - Recycling and Composting Emissions Protocol
- ➤ ISO 14064-1:2018 Greenhouse gases -- Part 1: Specification with guidance at the organization level for quantification and reporting of greenhouse gas emissions and removals





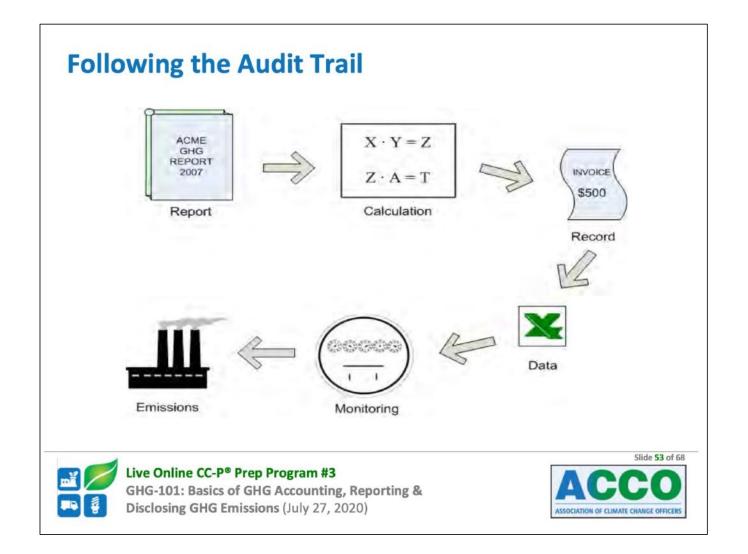




Live Online CC-P® Prep Program #3

GHG-101: Basics of GHG Accounting, Reporting & Disclosing GHG Emissions (July 27, 2020)





Voluntary Reporting & Disclosure

Securities and Exchange Commission (SEC) Guidance on Climate Change Disclosure for Publicly-traded Companies

Section of Guidance	Examples of Potential Disclosure Items				
Impact of Legislation & Regulation International Accords	Cost to purchase credits in a cap and trade system Costs to improve facilities to comply with regulatory limits of a cap and trade system Changes to profit/loss from changed demand for goods and services				
Indirect Consequences of Regulation or Business Trends	Decreased demands for goods with significant GHG emissions, or increased demand for those with lower emissions Increased demand for energy from alternative energy sources Decreased demand for services related to fossil fuels such as drilling services or equipment maintenance				
Physical Impacts	Disruption of manufacturing or transport for registrants with operations on coastlines Indirect impacts to major customers or suppliers from severe weather, such as hurricanes or floods Increased claims and liabilities for insurance and reinsurance companies Decreased agricultural production due to drought or other weather changes				



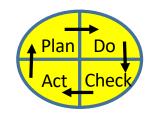
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GHG-101: Basics of GHG Accounting, Reporting & Disclosing GHG Emissions (July 27, 2020)



Agenda





Team 5. **Opportunity Team**: How to profit from the fight against climate change.







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- 1. Climate Science & Vulnerability Assessment
- 2. GHG, Energy & Water Management
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5 Companies That Embrace the Concept of a Circular Economy



There are tons of ways to be a part of a circular economy! Whether its through ride-sharing or car-sharing apps, recycled fashion, or biodegradable products- each time we opt-in, we're encouraging more companies to go circular.

Apr 15, 2018

1. TIMBERLAND: FROM TIRES TO SHOES

Timberland has partnered with Omni United, a tire manufacturer, and distributor to produce footwear using recycled tires. Footwear is one of the biggest users of virgin rubber. Once Timberland Tires have reached the end of their product life, they are shipped to a recycling facility and turned into crumb rubber. This crumb rubber is processed into sheet rubber for the outsoles of Timberland shoes.

2. JOHNSON CONTROLS: RECYCLED BATTERIES

Johnson Controls has managed to design a battery that is 99% recyclable, an incredible feat for a product so chemically complex and hazardous. By encouraging consumers of conventional batteries to recycle, the company received enough material to prevent hundreds of millions of batteries from ending up in landfills.

3. AQUAZONE: TURNING WASTEWATER INTO FERTILIZER

This Finish company has developed a method of upcycling wastewater into fertilizer! The wastewater is treated biochemically, and solids, water, and nutrients are separated. The water can be used for irrigation or can be further recycled into drinking water; the sludge is nutrient-rich and can be used as an organic fertilizer.

4. VIGGA: A SHARED WARDROBE

The shared economy is another beautiful faction of a circular economy. With a monthly subscription to VIGGA, customers get 20 pieces of children's clothing. Once the clothes don't fit anymore, they are returned and the customer receives another set one size bigger. In this system, the company has an incentive to design high-quality, long-lasting clothes that directly serve their bottom line.

5. RAW FOR THE OCEANS: UPCYCLING OCEAN TRASH INTO CLOTHING

Pharrell Williams has joined the circular economy with his clothing line RAW for the Oceans, which recovers plastic found on the shoreline into wearable fashion, such as jeans, graphic t-shirts, and even kimonos! This is done by breaking down plastics and turning it into a weavable clothing fiber called Bionic Yarn.

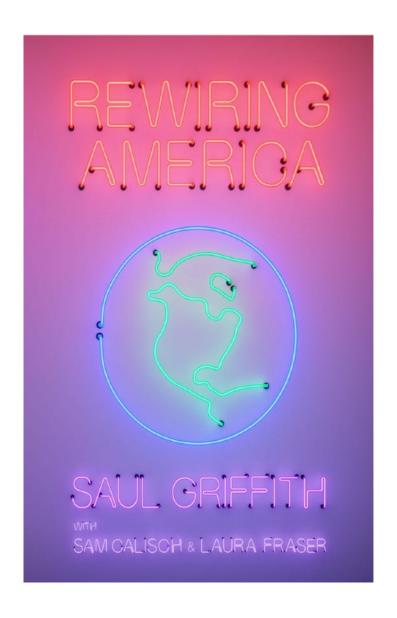
How to drive fossil fuels out of the US economy, quickly

The US has everything it needs to decarbonize by 2035. By David Roberts | @drvox | david@vox.com | Aug 6, 2020, 10:10am EDT



In the runup to World War II, President Franklin Delano Roosevelt enlisted the entire US economy in an effort to scale up production of war material. All of the country's resources were bent to the task. In 1939, the US had 1,700 aircraft; in 1945, it had 300,000 military aircraft and 18,500 B–24 bombers.

Source: https://www.vox.com/energy-and-environment/21349200/climate-change-fossil-fuels-rewiring-america-elegtrify



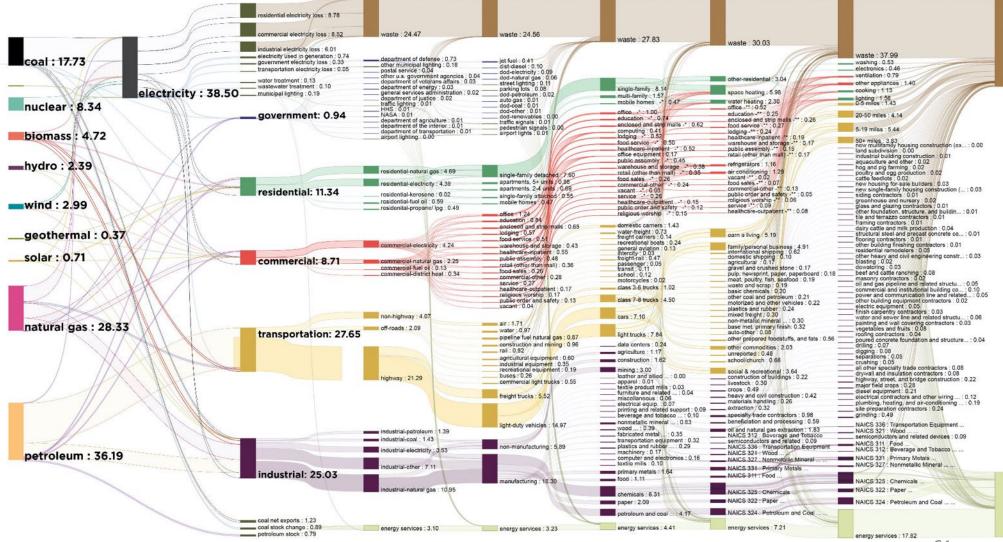
REWIRING AMERICA

A Field Manual for the Climate Fight

Saul Griffith

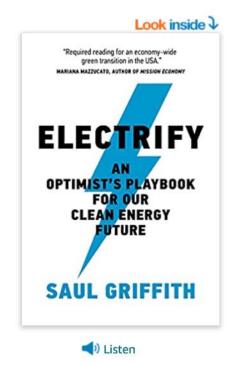
with more than a little help from

Laura Fraser Sam Calisch July 29, 2020





Books > Politics & Social Sciences > Politics & Government



An optimistic--but realistic and feasible--action plan for fight while creating new jobs and a healthier environment: electrif

Climate change is a planetary emergency. We have to do somet what? Saul Griffith has a plan. In *Electrify*, Griffith lays out a det optimistic but feasible—for fighting climate change while creat

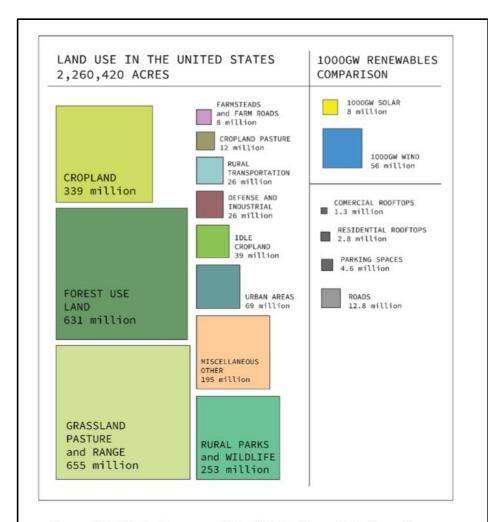


Figure 6.2: Illustrative areas of the U.S. land use, including reference areas for renewables. Thanks to Kirk Von–Rohr









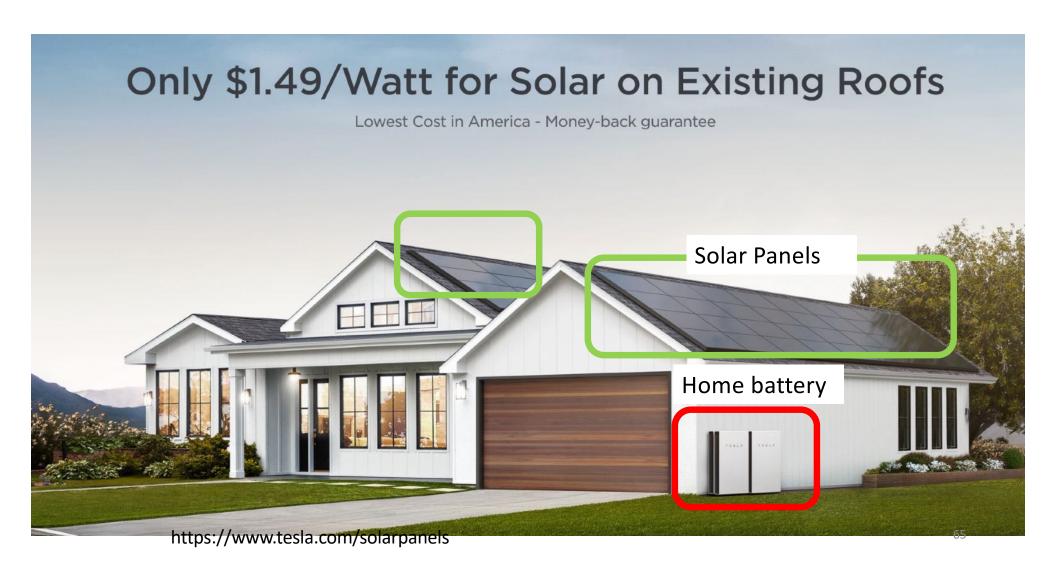












The American Jobs Plan 101: Spending

- A plan to invest \$2-3 trillion into infrastructure and jobs.
- Key components include:
 - Transportation sector: ~\$600 billion
 - o Power sector: ~\$500 billion
 - Affordable housing: ~\$200 billion
 - R&D: \$180 billion
- Many groups have called for more spending, from \$4-10 trillion.
- Congress will ultimately set the scale of spending.





Agenda

- ✓ Team 1. Strategy Team: Why climate change is a quality issue.
- ✓ Team 2. **Adaptation Team**: How to protect our vulnerable assets.
- ✓ Team 3. **Mitigation Team**: How to lower our greenhouse gases emissions.
- ✓ Team 4. Reporting Team: Managing greenhouse gas data.
- ✓ Team 5. **Opportunity Team**: How to profit from the fight against climate change.

Please type your questions in the CHAT